

MEETING MINUTES

**ANTELOPE VALLEY HEALTHCARE DISTRICT
BOARD OF DIRECTORS MEETING – PUBLIC SESSION**

Community Resource Center – Auditorium
44151 15th Street West, Lancaster, CA 93534

JULY 26, 2023

DIRECTORS PRESENT:

Kristina Hong, Chair
Doddanna Krishna, MD, 1st Vice-Chair
Don Parazo, MD, 2nd Vice-Chair
Abdallah Farrukh, MD, Secretary
Steve Hofbauer, NREMT, Treasurer

OTHERS PRESENT:

Edward Mirzabegian, Chief Executive Officer
Troy Schell, General Counsel
Nathan Dean, Chief Financial Officer
Satya Dandamudi, MD, Chief Medical Officer
Kayla Martz, Executive Assistant to the CEO & BOD
Pam Hinson, VP of Revenue Cycle
Ross Bauman, Executive Director of Professional Services

START TIME: 6:47PM

- I. **REPORTABLE ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION** – Kristina Hong, NP, Chair
 - A. Report on Actions on Claims Filed with the District (**REPORT**)
 - B. Medical Staff Recommendations (**REPORT**)

Ms. Hong reported on the actions taken on claims filed with AVHD.
Shee also reported on the Medical Staff Recommendations.

- II. **CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE** – Kristina Hong, NP, Chair
 - A. Approval of Board Public Session Meeting Minutes of June 28, 2023 (**ACTION**)
 - B. Approval of Finance Committee Meeting Minutes of June 28, 2023 (**ACTION**)
 - C. Approval of Compliance Oversight Committee Meeting Minutes of April 13, 2023 (**ACTION**)
 - D. Approval of Insurance Renewals (**ACTION**)
 - E. Approval of Increased Funds for New Bi-Plane/Hybrid (**ACTION**)
 - F. Approval of Policy CIP.III.A entitled DETECTION AND PREVENTION OF FRAUD, WASTE & ABUSE (**ACTION**)
 - G. Approval of Policy CIP.III.M entitled INTERNAL INVESTIGATIONS AND RESPONSE TO COMPLIANCE REPORTS (**ACTION**)
 - H. Approval of Policy CIP.III.G.i entitled CONFLICTS OF INTEREST-BOARD OF DIRECTORS (**ACTION**)
 - I. Approval of Policy LD.9 entitled ANNUAL AUDIT (**ACTION**)
 - J. Approval of Policy LD.7.2 entitled PREREQUISTITED FOR THE RESOLUTIONS TO AMEND THE BUDGET (**ACTION**)
 - K. Approval of Policy LD.31.A entitled PENSION FUNDING AND OBJECTIVES (**ACTION**)
 - L. Approval of Policy LD.32 entitled INVESTMENT POLICY STATEMENT (**ACTION**)

MOTION: Dr. Farrukh made a motion to accept the Consent Calendar; Seconded by Mr. Hofbauer.
The motion passed unanimously.

III. COMMITTEE REPORTS & RECOMMENDATIONS

- A. **Finance Committee** – Kristina Hong, NP, Chair
 - 1. Approval of June 2023 - Financial Report (**ACTION**) – Nathan Dean, CFO

Statement of Income – June 2023

- Total Operating Revenue: Actual= 42.6 | Budget= 39.2 | LY= 40.9 | -19.4% Variance from LY
- Total Operating Expenses: Actual= 37.8 | Budget= 39.2 | LY= 40.9 | -7.5% Variance from LY
- EBIDA: Actual= 4.7 | Budget= 2.3 | LY= 11.9 | -60.3% Variance from LY
- Net Income: Actual= 2.6 | Budget= 210 | LY= 5.8 | -55.2% Variance from LY

Statement of Income – Year to Date: Reviewed & Discussed

- Total Operating Revenue: Actual= 508.4 | Budget= | % Variance from LY
- Total Operating Expenses: Actual= 479.2 | Budget= 468.9 | LY= 460.9 | 4.0% Variance from LY
- EBIDA: Actual= 29.2 | Budget= 30.0 | LY= 23.2 | 25.9% Variance from LY
- Net Income: Actual= 5.3 | Budget= 4.3 | LY= -11.1 | 148.0% Variance from LY

Payor Mix Graph – Reviewed

Medicare: 38.8% | Medi-Cal: 38.5% | Commercial: 19.9% | Other: 2.2% | Self-Pay: .6%

Admission Trends – Reviewed Data

Volumes – June 2023

TOTAL SURGERIES: 655 | Budget: 748 | LY: 654 | .2% Variance from LY
TOTAL GI PROCEDURES: 413 | Budget: 378 | LY: 384 | 7.6% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 154 | Budget: 153 | LY: 158 | -2.5% Variance from LY

Trauma Cases: 125 | Budget: 138 | LY: 127 | -1.6% Variance from LY
ER Visits: 10,107 | ER Admits: 1,141 | ER Conversion to I/P: 11.3%
Deliveries: 272 | Budget: 291 | LY: 263 | 3.4% Variance from LY

Acute Discharges – Actual: 1,473 | Budget: 1,521 | LY: 1,446
Acute Patient Days - Actual: 6,695 | Budget: 7,256 | LY: 6,850
Adjusted Patient Days - Actual: 10,001 | Budget: 10,444 | LY: 9,950

Observations (as patient days) - Actual: 50 | Budget: 113 | LY: 67
Avg Daily Census – Actual: 223 | Budget: 242 | LY: 228

General Acute LOS – Actual: 4.55 | Budget: 4.77 | LY: 4.74
General Acute CMI - Actual: 1.50 | Budget: 1.61 | LY: 1.61
Medicare Acute LOS – Actual: 5.12 | Budget: 5.66 | LY: 5.72
Medicare CMI – Actual: 2.28 | Budget: 2.23 | LY: 2.32

Mr. Dean noting positive volumes are attributed to investments made in the same areas showing positive volume.

Volumes – Fiscal YTD

TOTAL SURGERIES: 7,720 | Budget: 9,100 | LY: 7,987 | -3.3% Variance from LY
TOTAL GI PROCEDURES: 4,391 | Budget: 4,602 | LY: 4,453 | -1.4% Variance from LY
TOTAL CC/IR/EP PROCEDURES: 1,881 | Budget: 1,908 | LY: 1,868 | .7% Variance from LY

Trauma Cases: 1,504 | Budget: 1,693 | LY: 1,582 | -4.9% Variance from LY
ER Visits: 122,662 | ER Admits: 13,685 | ER Conversion to I/P: 11.2%
Deliveries: 3,079 | Budget: 3,540 | LY: 3,462

Acute Discharges – Actual: 18,130 | Budget: 18,500 | LY: 17,950

Acute Patient Days - Actual: 86,002 | Budget: 88,285 | LY: 84,608
Adjusted Patient Days - Actual: 123,990 | Budget: 127,068 | LY: 121,300

Observations (as patient days) - Actual: 626 | Budget: 1,420 | LY: 1,374
Avg Daily Census – Actual: 236 | Budget: 242 | LY: 232

General Acute LOS – Actual: 4.74 | Budget: 4.77 | LY: 4.71
General Acute CMI - Actual: 1.56 | Budget: 1.61 | LY: 1.60
Medicare Acute LOS – Actual: 5.72 | Budget: 5.66 | LY: 5.65
Medicare CMI – Actual: 2.27 | Budget: 2.23 | LY: 2.23

Mr. Dean noting an increase in volumes for the month of June.
The increase in volumes, further reflected in positive margins and growth.

Collection & Debt Service Coverage Requirements – June 2023

- Bond Covenant Requirements: Days Cash on Hand= 128.3
- Debt Service Coverage: 2.74

AVOIC – June 2023 & Calendar Year to Date

- June 2023
Net Patient Revenues – Actual: 1.1 | Budget: 1.7 | Budget Variance: -567
Net Income – Actual: -487 | Budget: 104 | Budget Variance: -592
- Calendar YTD
Net Patient Revenues – Actual: 7.8 | Budget: 9.6 | Budget Variance: -1.7
Net Income – Actual: 1.4 | Budget: 185 | Budget Variance: -1.6

Dr. Farrukh provides comment regarding YTD Net Income Positive by 148%. Further reflection of great leadership.
Dr. Farrukh asks Mr. Mirzabegian about the positive Investment Income and how it was reflected.
Mr. Mirzabegian responds with the positive changes the Retirement Advisory Committee made to ensure growth.

IV. NEW BUSINESS

A. Approval of Trauma Center Board Resolution #072623 (ACTION) – Edward Mirzabegian, CEO

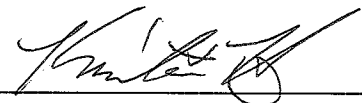
MOTION: Mr. Hofbauer made a motion to approve the Trauma Center Board Resolution #072623; Seconded by Dr. Parazo. The motion passed unanimously.

V. CHIEF EXECUTIVE OFFICER'S REPORT (INFORMATION ONLY) – Edward Mirzabegian, CEO

- Facilities Projects Updates
- Cash Collections Positive
- Insurance Renewal
- Pediatric Surgeons
- Patient Sitter Program Start & Going Well
- AVOIC Business Concerns / Possible Joint Venture or Business Purchase
- NICU Video

VI. PUBLIC COMMENT ON NON-AGENDA ITEMS - Mr. Rives provided a comment.

VII. ADJOURNMENT: 7:05PM



Kristina Hong, NP, Chair