MEETING MINUTES



ANTELOPE VALLEY HEALTHCARE DISTRICT

BOARD OF DIRECTORS MEETING - PUBLIC SESSION

Multi-Purpose Room, Community Resource Center 44151 15th St. West, Lancaster, CA 93534

MARCH 28, 2018

DIRECTORS PRESENT:

DIRECTORS ABSENT:

Abdallah Farrukh, M.D., Treasurer

Kristina Hong, RN, Chair Mateo Olivarez, 1st Vice Phil Tuso, M.D., 2nd Vice Chair Don Parazo, M.D., Secretary

OTHERS PRESENT:

Mike Wall, Chief Executive Officer Colette Menzel, Chief Financial Officer Ravi Shankar, M.D. Satya Dandamudi, Chief Medical Officer Trisha Guerrero, Executive Secretary - Board of Directors

THE PUBLIC SESSION WILL COMMENCE UPON THE CONCLUSION OF THE EXECUTIVE SESSION OF THE DISTRICT BOARD

The meeting was called to order at 6:36pm.

ACTIONS TAKEN IN EXECUTIVE (CLOSED) SESSION – Ms. Hong, Chair

- A. Report on Actions on Claims Filed with the District (REPORT)
- B. Medical Staff Recommendations (REPORT)

Ms. Hong reported on actions taken in executive session:

- Approved Executive Session Meeting Minutes of February 28, 2018 and Finance Committee Executive Session Meeting Minutes of February 27, 2018
- Approved Medical Quality Assurance Report and Medical Quality Assurance Committee Meeting Minutes
- Approved Medical Executive Committee (MEC) Recommendations and Chief of Staff Report
- Approved motion to reject claims AVHD201700985, and AVHD201700980

II. CONSENT CALENDAR – THE CONSENT CALENDAR, AGENDA ITEMS MAY BE ACTED UPON WITH ONE MOTION, A SECOND AND THE VOTE – Ms. Hong, Chair

- A. Approve Board Public Session Meeting Minutes of February 28, 2018 (ACTION)
- B. Approval of Finance Committee Meeting Minutes of February 27, 2018 (ACTION)
- C. Approval of Policy RI.10 Clinical Trials &/or Research Requests & interviews (ACTION) Ms. Salazar
- D. Approval of AVH Compliance & Integrity Administrative Structure (ACTION) Dr. Parazo
- E. On Campus Transport (ACTION) Dr. Menzel
- F. Approval of Board Committee/Subcommittee Charters (POSSIBLE ACTION)
 - Compliance Oversight Committee Dr. Parazo / Ms. Hong Approved
 - Community Advisory Committee Dr. Parazo / Dr. Farrukh Approved
 - Human Resources Committee Mr. Olivarez / Dr. Parazo Approved

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MARCH 28, 2018

- Finance Committee Ms. Hong Approved
- Retirement Advisory Committee Ms. Hong / Dr. Farrukh Pending
- Medical Quality Assurance Committee Dr. Farrukh / Mr. Olivarez Pending
- Audit Subcommittee Dr. Parazo / Ms. Hong Pending

MOTION: Mr. Olivarez moved to approve items, A, B, C, D, & F on the consent calendar and Dr. Parazo seconded. The motion was passed unanimously.

MOTION: Dr. Parazo moved to approve item E on the consent calendar and Mr. Olivarez seconded. Ms. Hong recused herself from the vote. The motion passed with 3 AYES.

III. COMMITTEE REPORTS & RECOMMENDATIONS

A. Finance Committee - Ms. Hong

1. Review & Approve February 2018 Financial Report (ACTION) – Dr. Menzel

Dr. Nichols provided an overview of the financials and discussed the hospital's goal to break even off hospital operations. Government subsidies have helped AVH income, but the future of government subsidies is very uncertain.

Month of February:

\$35.1M in total operating revenue

\$32.7M in total operating expenses

\$349K in net profit including government subsidies (without government subsidy AVH lost \$400K in February)

YTD:

\$285.6M in operating revenue \$258.8M in operating expenses \$2.6M profit

Loss of \$8M without government subsidies

Monthly Volumes:

Acute and adjusted discharges have improved from the previous year 249 average daily census

Medicare acute length of stay at 5.26% and up 5% from the previous year Total surgeries for the month were 621 for the month, up by 66% from the previous year

YTD Volumes:

Acute and adjusted discharges up by 10% 230 average daily census, an increase of about 2% 5154 total surgeries, a 13% improvement

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Dr. Nichols discussed labor costs of 66% that is 20% higher than industry standards.

Cash collections for February: \$34M Operating cash for February: \$152.4M

MOTION: Dr. Tuso moved to approve the February financial report and Mr. Olivarez

seconded. The motion passed unanimously.

IV. <u>NEW BUSINESS</u>

- A. Adopt Election Services Resolution #032818 (ACTION) Ms. Hong MOTION: Mr. Olivarez moved to approve resolution #032818 and Dr. Tuso seconded. The motion passed unanimously.
- B. Approval of City of Hope Building Lease Documents (ACTION) Mr. Wall

Mr. Wall discussed Mr. Bruno's request to release the City of Hope loan to a new lender. The loan will not have material changes and is only changing lenders. Mr. Wall asked the board for an approval. Mr. Bruno says the transaction to switch lenders will increase the interest rate by half a point.

Dr. Parazo moved to approve the lease documents requesting a change in lender for the City of Hope loan. Dr. Tuso seconded the motion. The motion passed unanimously.

V. <u>CHIEF EXECUTIVE OFFICER'S REPORT</u> – Mr. Wall (INFORMATION ONLY)

VI. PUBLIC COMMENT ON NON-AGENDA ITEMS

Public comment made by: Steve Hernan, Security Department employee Nick Danyluk, Security Department employee Joshua Neils, Security Department employee

VII. ADJOURNMENT – 6:56pm

Kristina Hong, RN, NP, Chair