



REPORT OF INDEPENDENT AUDITORS  
AND FINANCIAL STATEMENTS  
WITH REQUIRED SUPPLEMENTARY INFORMATION  
AND OTHER SUPPLEMENTARY INFORMATION

ANTELOPE VALLEY HEALTHCARE DISTRICT

June 30, 2018 and 2017

## Table of Contents

---

|  | PAGE  |
|--|-------|
| <b>Report of Independent Auditors</b>  | 1–2   |
| <b>Management’s Discussion and Analysis</b> (Required Supplementary Information) | 4–13  |
| <b>Financial Statements</b>  |       |
| Statements of net position   | 14–15 |
| Statements of revenues, expenses, and changes in net position                    | 16    |
| Statements of cash flows   | 17–18 |
| Notes to financial statements  | 19–53 |
| <b>Required Supplementary Information</b>  |       |
| Schedule of changes in the net pension liability and related ratios              | 54    |
| Schedule of contributions  | 55    |
| <b>Other Supplementary Information</b>   |       |
| Schedule of net position – June 30, 2018   | 56–57 |
| Schedule of revenues, expenses, and changes in net position – June 30, 2018      | 58    |
| Schedule of net position – June 30, 2017   | 59–60 |
| Schedule of revenues, expenses, and changes in net position – June 30, 2017      | 61    |

## **Report of Independent Auditors**

To the Board of Directors  
Antelope Valley Healthcare District

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Antelope Valley Healthcare District (the "District") as of and during the fiscal years ended June 30, 2018 and 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the California Code of Regulations, Title 2, Section 1131.2, State Controller's *Minimum Audit Requirements* for California Special Districts. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Antelope Valley Healthcare District as of June 30, 2018 and 2017, and the changes in its financial position and its cash flows thereof during the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

***Other Matters******Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 4 through 13 and the schedule of changes in the net pension liability and related ratios and schedule of contributions for the defined benefit pension plan, on pages 54 through 55, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements that comprise Antelope Valley Healthcare District's basic financial statements. The schedules on pages 56 through 61 are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

*Moss Adams LLP*

Irvine, California  
November 16, 2018

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

This section of Antelope Valley Healthcare District's (the "District") financial statements presents management's discussion and analysis of the financial activities of the District during the fiscal years ended June 30, 2018, 2017, and 2016. We encourage the reader to consider the information presented here in conjunction with the financial statements as a whole.

### Introduction to the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's audited financial statements. This annual report is prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*. The required financial statements include the Statement of Net Position; the Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows. Notes to the financial statements, supplementary detail and/or statistical information, and this summary support these statements. All sections must be considered together to obtain a complete understanding of the financial picture of the District.

**Statement of net position** – This statement includes all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting as of the statement date. The difference between these classifications is represented as "Net Position"; this section of the statement identifies major categories of restrictions on these assets and reflects the overall financial position of the District as a whole.

**Statement of revenues, expenses, and changes in net position** – This statement presents the revenues earned and the expenses incurred during the fiscal year using the accrual basis of accounting. Under the accrual basis, all increases or decreases in net position are reported as soon as the underlying event occurs, regardless of the timing of the cash flow. Consequently, revenues and/or expenditures reported during this fiscal year may result in changes to cash flows in a future period.

**Statement of cash flow** – This statement reflects inflows and outflows of cash, summarized by operating, capital, financing, and investing activities. The direct method was used to prepare this information, which means gross rather than net amounts were presented for the fiscal year's activities.

**Notes to the financial statements** – This additional information is essential to a full understanding of the data reported in the financial statements.

The District is a political subdivision of the state of California organized and existing under the provisions of the Local Health Care District Law of the state of California. The District is located in Lancaster, California, and is governed by a five-member Board of Directors elected by voters within the District. Unless otherwise indicated, amounts presented in management's discussion and analysis are in thousands.

# Antelope Valley Healthcare District

## Management's Discussion and Analysis

---

### The District's Net Position

The District's net position represents the difference between its assets and deferred outflows of resources less liabilities and deferred inflows of resources as reported in the statements of net position. The District's net position increased by \$25,548 or 24.3% in 2018 over 2017.

Table 1: Assets, Liabilities and Net Position as of June 30 (in thousands):

|   | <u>2018</u>       | <u>2017</u>       | <u>2016</u>       |
|---|-------------------|-------------------|-------------------|
| <b>ASSETS</b>   |                   |                   |                   |
| Patient accounts receivable, net                                  | \$ 54,640         | \$ 56,770         | \$ 56,510         |
| Other current assets  | 127,725           | 101,412           | 90,554            |
| Capital assets, net   | 183,001           | 161,584           | 163,201           |
| Other noncurrent assets   | <u>99,935</u>     | <u>113,634</u>    | <u>66,357</u>     |
| Total assets  | 465,301           | 433,400           | 376,622           |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>                             |                   |                   |                   |
| Total assets and deferred outflows of resources                   | <u>15,829</u>     | <u>25,082</u>     | <u>25,152</u>     |
|   | <u>\$ 481,130</u> | <u>\$ 458,482</u> | <u>\$ 401,774</u> |
| <b>LIABILITIES</b>  |                   |                   |                   |
| Long-term debt (including current portion)                        | \$ 144,442        | \$ 151,365        | \$ 132,847        |
| Other current and noncurrent liabilities                          | <u>197,534</u>    | <u>198,795</u>    | <u>191,132</u>    |
| Total liabilities   | <u>341,976</u>    | <u>350,160</u>    | <u>323,979</u>    |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                              |                   |                   |                   |
|   | <u>8,356</u>      | <u>3,072</u>      | <u>4,131</u>      |
| <b>NET POSITION</b>   |                   |                   |                   |
| Net investment in capital assets                                  | 64,282            | 47,460            | 52,869            |
| Restricted, expendable  | 1,259             | 1,318             | 201               |
| Restricted, nonexpendable   | 704               | 653               | 522               |
| Unrestricted  | <u>64,553</u>     | <u>55,819</u>     | <u>20,072</u>     |
| Total net position  | <u>130,798</u>    | <u>105,250</u>    | <u>73,664</u>     |
| Total liabilities, deferred inflows of resources and net position | <u>\$ 481,130</u> | <u>\$ 458,482</u> | <u>\$ 401,774</u> |

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### The District's Net Position (continued)

The following is an explanation of the significant changes between fiscal years as show in Table 1:

**Changes from fiscal 2017 to 2018** – *Patient accounts receivable, net* decreased \$2,130 or 3.8% from 2017 to 2018 mainly due to the finalizing of contracts with multiple payers resulting in increased payments on certain aged accounts. Charity care write-offs totaled \$9,969 in 2018, a decrease of 2.4% from 2017.

*Other current assets* increased \$26,313 or 25.9% from 2017 to 2018 mainly due to a 10.6% increase in improved patient related collections compared to 2017.

*Capital assets, net* increased \$21,417 or 13.3% from 2017 to 2018. Increases of \$16,783 in major movable equipment and \$21,114 in construction-in-progress were related to the Cerner systems implementation, offset by related depreciation and amortization expense of \$14,910.

*Other noncurrent assets* decreased \$13,699 or 12.1% from 2017 to 2018 due to the receipt of various supplemental funds and unspent loan proceeds received for the District's electronic medical records system.

*Deferred outflows of resources* decreased \$9,253 or 36.9% primarily due to changes in assumptions in inputs related to the pension plan in 2018.

**Changes from fiscal 2016 to 2017** – *Patient accounts receivable, net* increased \$260 or 0.5% from 2016 to 2017 mainly due to a shift in payor mix and slower payments from certain commercial payors. Within the change in payor mix, the District experienced an increase in patients qualifying for governmental programs in 2017 as compared to 2016 and a shift from traditional Medi-Cal to managed Medi-Cal plans. Charity care write-offs totaled \$10,216 in 2017, an increase of 11.8% from 2016.

*Other current assets* increased \$10,858 or 12.0% from 2016 to 2017 due to: 1) an increase in cash mainly due to improved patient related collections, and 2) an increase of \$3,344 of estimated amounts due from third-party payor settlements due primarily to the District's qualification for participation in the Public Hospital Redesign and Incentives in Medi-Cal (PRIME) Program.

*Capital assets, net* decreased \$1,617 or 1.0% from 2016 to 2017. Purchases of new equipment and the continuation of certain capital projects in the current year amounted to \$9,125 which was offset by depreciation and amortization expense of \$14,106 and an impairment write-down of \$5,175 due to abandoned projects.

*Other noncurrent assets* increased \$47,277 or 71.2% from 2016 to 2017 due to the receipt of various supplemental funds and unspent loan proceeds received for the District's electronic medical records system.

*Deferred outflows of resources* decreased \$70 or 0.3% due to the amortization of \$2,126 of deferred charges related to the advanced refunding of certain debt offset by an increase of \$2,055 deferred outflows related to unrealized earnings on pension plan investments.

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### Operating Results and Changes in the District's Net Position

Table 2: Operating Results and Changes in Net Position during the fiscal years ended June 30 (in thousands)

|  | <u>2018</u>      | <u>2017</u>      | <u>2016</u>     |
|--|------------------|------------------|-----------------|
| <b>OPERATING REVENUE</b>                 |                  |                  |                 |
| Net patient service revenue              | \$ 437,588       | \$ 446,025       | \$ 403,129      |
| Other                                    | 19,002           | 10,822           | 7,783           |
| Total operating revenues                 | <u>456,590</u>   | <u>456,847</u>   | <u>410,912</u>  |
| <b>OPERATING EXPENSES</b>                |                  |                  |                 |
| Salaries and wages and employee benefits | 239,440          | 223,817          | 230,341         |
| Purchased services and professional fees | 76,270           | 80,084           | 60,141          |
| Other operating expenses                 | 99,571           | 103,715          | 98,857          |
| Depreciation and amortization            | 14,910           | 14,341           | 15,068          |
| Total operating expenses                 | <u>430,191</u>   | <u>421,957</u>   | <u>404,407</u>  |
| OPERATING INCOME                         | <u>26,399</u>    | <u>34,890</u>    | <u>6,505</u>    |
| <b>NONOPERATING REVENUES (EXPENSES)</b>  |                  |                  |                 |
| Grant revenue and contributions          | 3,888            | 3,809            | 3,560           |
| Investment income                        | 2,194            | 1,031            | 1,425           |
| Dividend                                 | (150)            | -                | -               |
| Interest expense                         | (6,782)          | (8,143)          | (6,730)         |
| Total nonoperating expenses, net         | <u>(850)</u>     | <u>(3,303)</u>   | <u>(1,745)</u>  |
| Change in net position                   | <u>\$ 25,549</u> | <u>\$ 31,587</u> | <u>\$ 4,760</u> |

The following is an explanation of the significant changes between fiscal years as shown in Table 2:

The first component of the overall change in the District's net position is its operating income that is generally the result of the difference between net patient service revenue and other operating revenues and the expenses incurred to perform those services. Operating income decreased by \$8,491 or 24.3% in 2018 as compared to 2017 and increased by \$28,385 or 436.4% in 2017 as compared to 2016. The primary components of the changes in operating income are as follows:

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### Operating Results and Changes in the District's Net Position (continued)

**Changes from fiscal 2017 to 2018** – *Net patient service revenue* for the District decreased by \$8,437 or 1.9% in 2018 compared to 2017. There was an overall increase of approximately \$31,000 in net patient service revenue as a result of increased patient volumes, which was offset by a decrease in supplemental funding of \$40,284 in 2018, as discussed in their respective sections below:

#### **Patient Volumes**

##### *Inpatient Business Activity*

|                                     | <u>2018 Days</u> | <u>2017 Days</u> | <u>% Change</u> |
|-------------------------------------|------------------|------------------|-----------------|
| <i>Acute Patient Days by Payor:</i> |                  |                  |                 |
| Medicare                            | 18,855           | 19,784           | -4.7%           |
| Medicare Managed Care               | 11,795           | 9,257            | 27.4%           |
| Medi-Cal                            | 13,162           | 14,581           | -9.7%           |
| Medi-Cal Managed Care               | 22,251           | 22,056           | 0.9%            |
| Commerical Managed Care             | 15,460           | 15,010           | 3.0%            |
| Other                               | 1,489            | 1,398            | 6.5%            |
| Self Pay                            | 650              | 1,075            | -39.5%          |
|                                     | <u>83,662</u>    | <u>83,161</u>    | 0.6%            |

Although discharges increased from 19,249 in fiscal year 2017 to 20,829 in fiscal year 2018, the length of stay decreased from 4.32 to 4.02 days which resulted in patient days increasing by 501 in 2018 (0.6%), as indicated in the table above.

The overall case mix index for the District, which is a measure of patient acuity, increased from 1.24 in fiscal year 2017 to 1.30 in fiscal year 2018. The Medicare case mix index for the same period also increased from 1.79 to 1.81.

Surgeries increased by 943 cases (11.0%), from 8,552 in fiscal year 2017 to 9,495 in fiscal year 2018. Inpatient surgeries increased by 896 cases (24.2%), from 3,695 in fiscal year 2017 to 4,591 in fiscal year 2018. Outpatient surgeries increased by 128 cases (4.1%) and inpatient surgeries in the Women & Infants Pavilion decreased by 81 cases (4.6%).

##### *Outpatient Business Activity*

The District's outpatient visits increased by 233 (0.4%) from 61,917 in fiscal year 2017 to 62,150 in fiscal year 2018.

Emergency room visits increased by 8,201 (6.7%) from 121,732 in fiscal year 2017 to 129,933 in fiscal year 2018.

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### Supplemental Funding

|  | <u>2018</u>      | <u>2017</u>      |
|--|------------------|------------------|
| California Hospital Quality Assurance Fee Program (HQAF) | \$ 13,395        | \$ 23,752        |
| Assembly Bill 113  | 14,743           | 12,388           |
| Medi-Cal Managed Care Rate Range Program                 | 318              | 11,780           |
| Trauma Center Fund                                       | 4,719            | 7,865            |
| Disproportionate Share Hospital Programs                 | (8,006)          | 7,734            |
| Cost Report Settlements and Other                        | 1,720            | 3,654            |
| Subtotal   | <u>26,889</u>    | <u>67,173</u>    |
| IGT Fees*:   |                  |                  |
| HQAF   | 1,781            | 6,891            |
| Assembly Bill 113  | 6,009            | 6,807            |
| Medi-Cal Managed Care Rate Range Program                 | <u>-</u>         | <u>7,061</u>     |
| Net Supplemental Funds                                   | <u>\$ 19,099</u> | <u>\$ 46,414</u> |

\*Represents IGT fees paid to the respective programs for both years presented, which were recorded in "Other Expenses"

The majority of this decrease in supplemental funding is due to the recognition of an additional reserve in the amount of \$20,115 in 2018 for anticipated requests to return Senate Bill 1100 funds received for 2015, 2016, 2017, 2018 due to the District exceeding the statutory upper payment limit. Additionally, a reduction of \$11,462 occurred in the Medi-Cal Managed Care Rate Range Program due to management's decision not to participate in the Program in 2018.

*Operating Revenue, Other* for the District increased by \$8,180 or 75.6% in 2018 compared to 2017. In 2018, the District received \$15,136 for the PRIME Program which is a 67.2% increase compared to \$9,051 received in 2017. The District also recognized \$368 for the Medicare and Medi-Cal Meaningful Use Program in FY 2018, compared to \$1,551 reimbursement for the same Program in 2017.

*Operating expenses* increased \$8,087 or 1.9% in 2018 as compared to 2017. Increases were mainly attributable to the following:

- Productive Wages increased \$10,085
- Non-productive Wages increased \$5,537

These increases were offset by decreases attributable to the following:

- Purchased Services costs and Professional fees decreased \$3,962
- Supplies and other operating expenses decreased \$4,143

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### Operating Results and Changes in the District's Net Position (continued)

**Changes from fiscal 2016 to 2017** – *Net patient service revenue* for the District increased by \$42,896 or 10.6% in 2017 compared to 2016. The District reported a net decrease in adjusted patient days of 4.1% from 2017 compared to 2016, yet realized a 13.8% increase in net patient service revenue per adjusted patient day as a result of price increases which became effective in October 2015. Additionally, the District recognized revenue from various supplemental funding sources totaling \$67,173 and \$37,653 in 2017 and 2016, respectively as follows:

|   | 2017      | 2016      |
|---|-----------|-----------|
| California Hospital Quality Assurance Fee Program | \$ 23,752 | \$ 1,608  |
| Assembly Bill 113                                 | 12,388    | 13,667    |
| Medi-Cal Managed Care Rate Range Program          | 11,780    | 8,139     |
| Trauma Center Fund                                | 7,865     | 724       |
| Disproportionate Share Hospital Programs          | 7,734     | 10,809    |
| Cost Report Settlements and Other                 | 3,654     | 2,706     |
|   | \$ 67,173 | \$ 37,653 |

*Operating Revenue, Other* for the District increased by \$3,039 or 39.0% in 2017 compared to 2016. In 2017, the District reimbursed the Medicare and Medi-Cal Meaningful Use Program \$1,408 and \$143, respectively, for program year FY2014. The District also received \$9,051 for the PRIME program in 2017. In 2016, the District received \$948 via Medicare Meaningful Use payment and \$2,982 for the PRIME program. The Meaningful Use programs became available to the District in 2014.

*Operating expenses* increased \$17,550 or 4.3% in 2017 as compared to 2016. Increases were mainly attributable to:

- Hospital Management Fees increased \$10,051
- Nurse Registry and Contract Labor costs increased of \$10,061
- C. N. A. Retire Health Benefit costs decreases of \$3,893

### **Formatting Differences to Consider When Comparing the District's Statement of Revenues, Expenses, and Changes in Net Position to Other Nongovernment Hospitals**

The Governmental Accounting Standards Board (GASB) requires a grouping on the statements of revenues, expenses, and changes in net position, which grouping differs from other non-governmental hospitals as follows: non-operating revenues, net includes interest expense, which in non-governmental hospitals is grouped as an operating expense. This GASB grouping requirement makes District hospitals conform to other government entities, such as cities and counties. Because of this difference, the District's published statements of revenues, expenses, and changes in net position is not readily comparable to other non-governmental hospitals because the GASB grouping requirement does not apply to non-governmental hospitals. This must be considered in order to compare the District to other non-governmental hospitals.

# **Antelope Valley Healthcare District Management's Discussion and Analysis**

---

## **The District's Cash Flows**

Net cash provided by operating activities increased \$7,230 or 13.4% from 2017 to 2018 mainly due to improved collections on patient accounts receivable and various supplemental funding, and a decrease in payments to suppliers and contractors, offset by an increase in salary costs. Net cash provided by operating activities increased \$35,785 or 172.0% from 2016 to 2017 mainly due to the receipt of various supplemental funding and a decrease in salary costs, offset by decrease for additional funding paid to the Pension Plan.

## **Capital Asset and Debt Administration Capital Assets**

At the end of 2018, 2017, and 2016, the District had \$183,001, \$161,584, and \$163,201, respectively, in capital assets, net of accumulated depreciation, as detailed in Note 6 to the basic financial statements. The District purchased new equipment which included information technology, surgical equipment, and other infrastructure projects costing \$17,473 in 2018, \$5,140 in 2017, and \$4,783 in 2016. Also during 2018, 2017, and 2016, the District expended \$0, \$1,979, and \$4,570, respectively, on buildings and leasehold improvements.

## **Debt**

The District had \$144,442, \$151,365, and \$132,847, in outstanding debt as of June 30, 2018, 2017, and 2016, respectively, comprised of revenue bonds, notes payable, and capital lease obligations as detailed in Note 8 to the basic financial statements. The District's formal debt issuances are subject to limitations imposed by state law. In February 2017, Moody's assigned the District's Series 2016A, Ba3 with an improved outlook.

## **Economic Factors on the Fiscal Year 2018 Budget and Beyond**

Over the next five years, the District will continue to face challenges in the evolving landscape of the healthcare industry. The industry is moving towards value-based care which requires improved efficiency and quality and a shift of cost to consumers. As the industry migrates to a value-based system and new entrants force market innovation, the hospital-focused inpatient utilization rates continue to decline in many areas of the country. Other drivers of lower hospital utilization include focus on decreasing readmission rates, transitioning patients to observation status, and increased use of care management teams.

Government payors have slowed on spending growth which is tempering top-line revenue growth. On top of the 2% sequestration cuts that were put in place in 2013, Medicare is looking for additional ways to cut costs by focusing on bundled payments (which considers a patient's full continuum of care) and quality-based reimbursement models which reward health care providers for their contributions to producing better health and penalizing providers who are not able to improve quality outcomes and reduce readmission rates. The Medicare value-based purchasing program includes measuring process-of-care measures, patient experience measures, patient outcome measures and efficiency measures. The District continues to work diligently to improve upon these quality metrics which reduces the risk of reimbursement cuts.

## Antelope Valley Healthcare District Management's Discussion and Analysis

---

### **Economic Factors on the Fiscal Year 2018 Budget and Beyond (continued)**

Greater use of Medi-Cal managed care is likely to continue with the goals of improved quality and increased savings through reduced use of hospital services. In order to address the needs of the growing Medi-Cal population, the District continues to participate in the PRIME program, which focuses on addressing the overall needs of Medi-Cal beneficiaries and care coordination for at-risk populations. Contingent upon meeting the requirements of the program, the District is eligible for incentive payments throughout the implementation of the 5-year project plan. Although the District did not participate in the first two five-year waiver programs, it is participating in the third five-year waiver program (Medi-Cal 2020).

On the state level, the Affordable Care Act (ACA) has significantly increased the coverage for the Medi-Cal population, which reduces the amount of uncompensated/self-pay care for hospitals across the state, including the District. Medi-Cal eligibility expansion now includes all individuals and families with incomes up to 138% of the poverty level. As a result of the expanded coverage, Medi-Cal beneficiaries now represent nearly a third of California's 38-million population.

Despite some of the challenges the District faces from government payors, the District has been focused on appropriate reimbursement in contracting and is actively negotiating its insurance contracts to ensure that it maintains competitive reimbursement rates over the coming years. During 2018, Kaiser Permanente extended their short-term agreement to a ten-year agreement which solidifies a long-term relationship and provides stability and financial sustainability that can be modeled. The District continues to focus on ensuring that it is able to maximize the amount of supplemental funding that it qualifies for, such as the LA County Measure B trauma center funds which resulted in increased funding this year. Furthermore, the District is actively engaged in service line analysis and program development to identify opportunities for growth in profitable services, as well as evaluating unprofitable services for cost improvements, better process efficiencies, and/or elimination of services when necessary.

The District will be committing significant capital expenditures in the coming years on projects such as the new Electronic Medical Records system and improvements in Internet technology. The District is faced with seismic non-compliance in 2030 that must be dealt with in the next few years, which has the potential for significant capital requirements. The District continues to invest in routine capital improvements and equipment as needs arise. In order to move forward on these projects, the District continues to focus on ways to improve top-line revenue growth, reduce expenses, and maintain fiscal discipline.

## **Antelope Valley Healthcare District Management's Discussion and Analysis**

---

### **Changes to Board Governance**

On November 7, 2017, the voters of Antelope Valley approved Measure H, creating a separate 501(c)(3) nonprofit entity governed by a nine-member Board comprised of the five elected District board members, three community members, and the Chief Executive Officer. The separate nonprofit entity is known as Antelope Valley Hospital, Inc. and will operate the hospital through a transfer services agreement and have financial reporting responsibility to the District. The authority to exercise an agreement is in place; however, no decision by the District has been made at this time.

### **Contacting the District's Financial Management**

This financial report is designed to provide the District's patients, suppliers, community members, and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to the District's administration by telephoning 661.949.5533.

**Antelope Valley Healthcare District**  
**Statements of Net Position**

**ASSETS AND DEFERRED OUTFLOWS OF RESOURCES**

|  | June 30,       |                |
|--|----------------|----------------|
|  | 2018           | 2017           |
| <b>CURRENT ASSETS</b>  |                |                |
| Cash and cash equivalents  | \$ 28,483,907  | \$ 56,773,409  |
| Short-term investments   | 84,794,353     | 26,126,905     |
| Restricted cash and investments, current   | 2,117,113      | 2,127,009      |
| Patient accounts receivable, net of estimated uncollectible<br>accounts of \$28,158,804 in 2018 and \$32,507,751 in 2017 | 54,639,695     | 56,770,214     |
| Other receivables, net of estimated uncollectible accounts<br>of \$194,500 in 2018 and \$862,177 in 2017                 | 3,893,856      | 1,996,892      |
| Supplies inventory   | 6,132,035      | 5,643,412      |
| Prepaid expenses and other current assets  | 2,304,355      | 2,704,702      |
| Estimated third-party payor settlements  | -              | 6,040,294      |
| Total current assets   | 182,365,314    | 158,182,837    |
| <b>NONCURRENT CASH AND INVESTMENTS</b>   |                |                |
| Held by trustee  | 23,931,730     | 34,733,094     |
| Less amounts required to meet current obligations  | 2,089,896      | 2,089,896      |
|  | 21,841,834     | 32,643,198     |
| Other long-term investments  | 73,617,079     | 76,590,199     |
| Total noncurrent cash and investments  | 95,458,913     | 109,233,397    |
| CAPITAL ASSETS, not being depreciated  | 9,869,241      | 9,869,241      |
| CAPITAL ASSETS, net of accumulated depreciation  | 173,131,854    | 151,714,823    |
| OTHER ASSETS   | 4,475,807      | 4,400,245      |
| Total noncurrent assets  | 282,935,815    | 275,217,706    |
| Total assets   | 465,301,129    | 433,400,543    |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>  |                |                |
| Net difference between expected and actual earnings<br>on pension plan investments (Note 10)                             | 14,038,744     | 22,574,218     |
| Deferred loss on debt defeasance (Note 8)  | 1,790,422      | 2,507,962      |
| Total deferred outflows of resources   | 15,829,166     | 25,082,180     |
| Total assets and deferred outflows of resources  | \$ 481,130,295 | \$ 458,482,723 |

(Continued)

**Antelope Valley Healthcare District**  
**Statements of Net Position (continued)**

**LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION**

|   | June 30,              |                       |
|---|-----------------------|-----------------------|
|   | <u>2018</u>           | <u>2017</u>           |
| <b>CURRENT LIABILITIES</b>  |                       |                       |
| Accounts payable and accrued liabilities                                | \$ 26,556,172         | \$ 20,866,648         |
| Accrued payroll and related expenses                                    | 15,512,138            | 14,289,848            |
| Current maturities of long-term debt                                    | 6,534,783             | 6,093,605             |
| Accrued self-insurance liabilities, current portion                     | 6,510,980             | 7,662,402             |
| Accrued interest payable  | 2,089,896             | 2,089,896             |
| Estimated third-party payor settlements                                 | 3,677,888             | -                     |
| Total current liabilities   | <u>60,881,857</u>     | <u>51,002,399</u>     |
| LONG-TERM DEBT, net of current portion                                  | 137,906,894           | 145,271,153           |
| ACCRUED SELF-INSURANCE LIABILITIES,<br>net of current portion           | 15,054,185            | 14,257,598            |
| PENSION LIABILITY   | <u>128,132,582</u>    | <u>139,629,399</u>    |
| Total liabilities   | <u>341,975,518</u>    | <u>350,160,549</u>    |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                                    |                       |                       |
| Differences between actual and expected<br>pension experience (Note 10) | <u>8,355,911</u>      | <u>3,071,897</u>      |
| <b>NET POSITION</b>   |                       |                       |
| Net investment in capital assets  | 64,281,570            | 47,460,362            |
| Restricted, expendable for:   |                       |                       |
| Workers' compensation collateral  | 27,217                | 37,113                |
| Specific operating activities   | 1,231,537             | 1,281,026             |
| Restricted, non-expendable for minority interests                       | 703,604               | 652,520               |
| Unrestricted  | <u>64,554,938</u>     | <u>55,819,256</u>     |
| Total net position  | <u>130,798,866</u>    | <u>105,250,277</u>    |
| Total liabilities, deferred inflows of<br>resources, and net position   | <u>\$ 481,130,295</u> | <u>\$ 458,482,723</u> |

**Antelope Valley Healthcare District**  
**Statements of Revenues, Expenses, and Changes in Net Position**

|   | Years Ended June 30,         |                              |
|---|------------------------------|------------------------------|
|   | 2018                         | 2017                         |
| <b>OPERATING REVENUES</b>   |                              |                              |
| Net patient service revenue, net of provision for uncollectible accounts of \$19,880,645 in 2018 and \$26,794,496 in 2017 | \$ 437,587,663               | \$ 446,025,100               |
| Other revenue   | 19,002,071                   | 10,822,243                   |
| Total operating revenues  | <u>456,589,734</u>           | <u>456,847,343</u>           |
| <b>OPERATING EXPENSES</b>   |                              |                              |
| Salaries and wages  | 177,883,898                  | 167,798,591                  |
| Employee benefits   | 61,555,678                   | 56,018,775                   |
| Professional and medical fees   | 49,522,198                   | 51,064,805                   |
| Purchased services  | 26,747,672                   | 29,019,338                   |
| Supplies  | 66,029,613                   | 59,237,170                   |
| Other expenses  | 33,541,968                   | 44,477,161                   |
| Depreciation and amortization   | 14,910,092                   | 14,341,486                   |
| Total operating expenses  | <u>430,191,119</u>           | <u>421,957,326</u>           |
| <b>OPERATING INCOME</b>   | <u>26,398,615</u>            | <u>34,890,017</u>            |
| <b>NONOPERATING REVENUES (EXPENSES)</b>   |                              |                              |
| Grant revenue and contributions   | 3,888,365                    | 3,809,181                    |
| Investment income   | 2,194,008                    | 1,030,791                    |
| Dividend  | (150,000)                    | -                            |
| Interest expense  | <u>(6,782,399)</u>           | <u>(8,143,434)</u>           |
| Total nonoperating expenses, net  | <u>(850,026)</u>             | <u>(3,303,462)</u>           |
| Change in net position  | <u>25,548,589</u>            | <u>31,586,555</u>            |
| <b>NET POSITION, Beginning of year</b>  | <u>105,250,277</u>           | <u>73,663,722</u>            |
| <b>NET POSITION, End of year</b>  | <u><u>\$ 130,798,866</u></u> | <u><u>\$ 105,250,277</u></u> |

## Antelope Valley Healthcare District

### Statements of Cash Flows

|   | Years Ended June 30, |                |
|---|----------------------|----------------|
|   | 2018                 | 2017           |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                     |                      |                |
| Receipts from and on behalf of patients                         | \$ 449,436,364       | \$ 446,545,335 |
| Payments to suppliers and contractors                           | (169,632,589)        | (184,749,054)  |
| Payments to employees   | (235,549,486)        | (218,809,855)  |
| Other receipts and payments, net                                | 17,057,842           | 11,094,867     |
| Net cash provided by operating activities                       | 61,312,131           | 54,081,293     |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>          |                      |                |
| Receipts from grants and contributions                          | 3,785,630            | 3,776,110      |
| Net cash provided by noncapital financing activities            | 3,785,630            | 3,776,110      |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b> |                      |                |
| Acquisition and construction of capital assets                  | (36,103,325)         | (14,906,497)   |
| Proceeds from issuance of long-term debt, including premium     | -                    | 21,000,000     |
| Principal repayments on long-term debt                          | (7,410,785)          | (2,298,989)    |
| Interest payments on long-term debt                             | (7,184,093)          | (8,146,771)    |
| Net cash used in capital and related financing activities       | (50,698,203)         | (4,352,257)    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                     |                      |                |
| Purchases of investments  | (63,296,875)         | (26,470,893)   |
| Proceeds from sale of investments                               | 18,413,807           | 10,054,678     |
| Interest and dividends received on investments                  | 2,194,008            | 1,030,791      |
| Net cash used in investing activities                           | (42,689,060)         | (15,385,424)   |
| <b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>     | (28,289,502)         | 38,119,722     |
| <b>CASH AND CASH EQUIVALENTS, Beginning of year</b>             | 56,773,409           | 18,653,687     |
| <b>CASH AND CASH EQUIVALENTS, End of year</b>                   | \$ 28,483,907        | \$ 56,773,409  |

(Continued)

**Antelope Valley Healthcare District**  
**Statements of Cash Flows (continued)**

|   | Years Ended June 30, |               |
|---|----------------------|---------------|
|   | 2018                 | 2017          |
| Reconciliation of operating income to net cash provided by operating activities:        |                      |               |
| Operating income  | \$ 26,398,615        | \$ 34,890,017 |
| Adjustments to reconcile operating income to net cash provided by operating activities: |                      |               |
| Provision for bad debts   | 19,880,645           | 26,794,496    |
| Depreciation and amortization   | 14,910,092           | 14,341,486    |
| Loss on disposal of assets  | 665,600              | 441,835       |
| Loss on impairment of assets  | -                    | 1,792,431     |
| Changes in assets and liabilities:  |                      |               |
| Patient accounts receivable, net  | (17,750,126)         | (27,021,250)  |
| Other receivables, net  | (1,944,229)          | 272,624       |
| Supplies inventory and prepaid expenses and other current assets                        | (88,276)             | (328,444)     |
| Estimated third-party payor settlements   | 9,718,182            | 746,989       |
| Other assets  | (75,562)             | (4,290,269)   |
| Deferred outflows and inflows of resources  | 14,537,028           | (989,386)     |
| Accounts payable and accrued liabilities  | 5,689,524            | 1,996,477     |
| Accrued payroll and related expenses  | 1,222,290            | (939,898)     |
| Accrued self-insurance liabilities  | (354,835)            | (67,410)      |
| Pension liability   | (11,496,817)         | 6,441,595     |
| Net cash provided by operating activities   | \$ 61,312,131        | \$ 54,081,293 |

**NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES**

|  |            |      |
|--|------------|------|
| Capital assets acquired through capital leases | \$ 670,756 | \$ - |
|--|------------|------|

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 1 – Nature of Operations and Reporting Entity

Antelope Valley Healthcare District (the “District”) is a health care district and political subdivision of the state of California, organized and existing under the provisions of the Local Health Care District Law of the state of California. The District is located in Lancaster, California, and is governed by a five-member Board of Directors elected by voters within the District.

The District primarily earns revenues by providing inpatient, outpatient, and emergency care services to patients in the Antelope Valley, High Desert, and eastern Sierra areas. It also operates a home health agency in the same geographic areas.

On November 7, 2017 the voters of Antelope Valley approved Measure H, creating a separate 501(c)(3) nonprofit entity governed by a nine-member Board comprised of the five elected District board members, three community members, and the Chief Executive Officer. The separate nonprofit entity is known as Antelope Valley Hospital, Inc. and will operate the hospital through a transfer services agreement and have financial reporting responsibility to the District.

These financial statements present the District and the following blended component units:

- The Antelope Valley Outpatient Imaging Center, LLC (AVOIC) is a legally separate entity that operates two diagnostic imaging centers located in Lancaster, California and Palmdale, California with a December 31-year end. The District owns 70% of AVOIC and can unilaterally make operating decisions such as establishing a budget or issuing debt. The District has determined that AVOIC meets the criteria of a blended component unit under GASB Statement No. 61 as the governing bodies are substantially the same and because the operations are managed by the District similar to other hospital departments.
- The Gift Foundation of the Antelope Valley Health Care District d/b/a Antelope Valley Hospital Foundation (AVHF) is a 501(c)(3) tax exempt organization and is legally separate from the District and operates with a June 30 fiscal year end. Although the District does not appoint a voting majority of the AVHF’s Board of Directors nor is the District financially accountable for AVHF, the District has determined that AVHF meets the criteria of a blended component unit in accordance with GASB Statement No. 61 as the economic resources earned and held by AVHF have historically been used for the direct benefit of the District.
- The Desert Hills Sleep Disorder Center, LLC (DHSDC) is a legally separate entity which operated a sleep diagnostic facility in Lancaster, California until operations were ceased during the fiscal year ended June 30, 2016, at which time all operating equipment was sold or disposed. The District owns 60% of the DHSDC and can unilaterally make operating decisions such as establishing a budget or issuing debt. The District determined that DHSDC met the criteria of a blended component unit under GASB Statement No. 61 as the governing bodies were substantially the same and because the operations were managed by the District similar to other hospital departments. The District is currently in the process of dissolving DHSDC.

## Antelope Valley Healthcare District Notes to Financial Statements

### Note 1 – Nature of Operations and Reporting Entity (continued)

The other members' interest in AVOIC and DHSDC is accounted for as a minority interest in the District's financial statements. All significant intercompany accounts and transactions have been eliminated.

Condensed component unit information for each of the District's blended component units during the fiscal year ended June 30, 2018 is as follows:

#### Condensed Statements of Net Position As of June 30, 2018

|                                    | AVOIC        | AVHF         | DHSDC     |
|------------------------------------|--------------|--------------|-----------|
| <b>ASSETS</b>                      |              |              |           |
| Patient accounts receivable, net   | \$ 3,005,063 | \$ -         | \$ -      |
| Other current assets               | 354,715      | 4,378,669    | 13,423    |
| Capital assets, net                | -            | -            | -         |
| Other noncurrent assets            | 882,754      | -            | -         |
| Total assets                       | \$ 4,242,532 | \$ 4,378,669 | \$ 13,423 |
| <b>LIABILITIES</b>                 |              |              |           |
| Due to the District                | \$ 20,252    | \$ 55,527    | \$ 81,607 |
| Other current liabilities          | 1,545,821    | -            | -         |
| Long-term liabilities              | 240,521      | -            | -         |
| Total liabilities                  | 1,806,594    | 55,527       | 81,607    |
| <b>NET POSITION</b>                |              |              |           |
| Net investment in capital assets   | 330,479      | -            | -         |
| Restricted, expendable             | -            | 1,132,822    | -         |
| Restricted, nonexpendable          | 1,170,449    | -            | 280,000   |
| Unrestricted                       | 935,010      | 3,190,320    | (348,184) |
| Total net position                 | 2,435,938    | 4,323,142    | (68,184)  |
| Total liabilities and net position | \$ 4,242,532 | \$ 4,378,669 | \$ 13,423 |

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 1 – Nature of Operations and Reporting Entity (continued)

Condensed Statements of Revenues, Expenses, and Changes in Net Position  
For the Year Ended June 30, 2018

|  | <u>AVOIC</u>        | <u>AVHF</u>         | <u>DHSDC</u>       |
|--|---------------------|---------------------|--------------------|
| <b>OPERATING REVENUE</b>                       |                     |                     |                    |
| Net patient service revenue                    | \$ 17,147,192       | \$ -                | \$ -               |
| Other  | 36,263              | -                   | -                  |
| Total operating revenues                       | <u>17,183,455</u>   | <u>-</u>            | <u>-</u>           |
| <b>OPERATING EXPENSES</b>                      |                     |                     |                    |
| Salaries, wages, and employee benefits         | 5,249,814           | 91,650              | -                  |
| Purchased services and professional fees       | 7,505,766           | 2,338               | 252                |
| Supplies                                       | 995,649             | 1,108               | -                  |
| Other operating expenses                       | 2,427,231           | 201,695             | -                  |
| Depreciation and amortization                  | 292,526             | -                   | -                  |
| Total operating expenses                       | <u>16,470,986</u>   | <u>296,791</u>      | <u>252</u>         |
| OPERATING INCOME (LOSS)                        | <u>712,469</u>      | <u>(296,791)</u>    | <u>(252)</u>       |
| <b>NONOPERATING REVENUES (EXPENSES)</b>        |                     |                     |                    |
| Grant revenue and contributions                | -                   | 42,446              | -                  |
| Dividend                                       | (500,000)           | -                   | -                  |
| Interest expense                               | (42,188)            | -                   | -                  |
| Total nonoperating revenues<br>(expenses), net | <u>(542,188)</u>    | <u>42,446</u>       | <u>-</u>           |
| Change in net position                         | 170,281             | (254,345)           | (252)              |
| Beginning net position                         | <u>2,265,657</u>    | <u>4,577,487</u>    | <u>(67,932)</u>    |
| Ending net position                            | <u>\$ 2,435,938</u> | <u>\$ 4,323,142</u> | <u>\$ (68,184)</u> |

**Antelope Valley Healthcare District**  
**Notes to Financial Statements**

**Note 1 – Nature of Operations and Reporting Entity (continued)**

Condensed Statements of Cash Flows  
For the Year Ended June 30, 2018

|   | AVOIC         | AVHF         | DHSDC     |
|---|---------------|--------------|-----------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                         |               |              |           |
| Receipts from and on behalf of patients                             | \$ 16,470,918 | \$ -         | \$ 2      |
| Payments to suppliers and contractors                               | (11,055,271)  | (187,396)    | (252)     |
| Payments to employees   | (5,289,507)   | (91,735)     | -         |
| Other receipts and payments, net                                    | 71,674        | 43,553       | -         |
| Net cash provided by (used in)<br>operating activities              | 197,814       | (235,578)    | (250)     |
| <b>CASH FLOWS FROM CAPITAL AND RELATED<br/>FINANCING ACTIVITIES</b> |               |              |           |
| Acquisition and construction of capital assets                      | (811,602)     | -            | -         |
| Principal repayments on long-term debt                              | (144,254)     | -            | -         |
| Interest payments on long-term debt                                 | (42,188)      | -            | -         |
| Net cash used in capital and related<br>financing activities        | (998,044)     | -            | -         |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                         |               |              |           |
| Interest and dividends received on investments                      | -             | -            | -         |
| Net cash provided by investing activities                           | -             | -            | -         |
| <b>NET DECREASE IN CASH AND CASH<br/>EQUIVALENTS</b>                | (800,230)     | (235,578)    | (250)     |
| <b>CASH AND CASH EQUIVALENTS, Beginning<br/>of year</b>             | 1,045,735     | 4,614,248    | 13,674    |
| <b>CASH AND CASH EQUIVALENTS, End of year</b>                       | \$ 245,505    | \$ 4,378,670 | \$ 13,424 |

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 1 – Nature of Operations and Reporting Entity (continued)

Condensed component unit information for each of the District's blended component units during the fiscal year ended June 30, 2017 is as follows:

Condensed Statements of Net Position  
As of June 30, 2017

|                                    | <u>AVOIC</u>               | <u>AVHF</u>                | <u>DHSDC</u>            |
|------------------------------------|----------------------------|----------------------------|-------------------------|
| <b>ASSETS</b>                      |                            |                            |                         |
| Patient accounts receivable, net   | \$ 2,328,789               | \$ -                       | \$ -                    |
| Other current assets               | 1,225,130                  | 4,614,247                  | 13,675                  |
| Capital assets, net                | <u>363,678</u>             | <u>-</u>                   | <u>-</u>                |
| Total assets                       | <u><u>\$ 3,917,597</u></u> | <u><u>\$ 4,614,247</u></u> | <u><u>\$ 13,675</u></u> |
| <b>LIABILITIES</b>                 |                            |                            |                         |
| Due to the District                | \$ 756                     | \$ 36,760                  | \$ 81,607               |
| Other current liabilities          | 1,515,481                  | -                          | -                       |
| Long-term liabilities              | <u>135,703</u>             | <u>-</u>                   | <u>-</u>                |
| Total liabilities                  | <u>1,651,940</u>           | <u>36,760</u>              | <u>81,607</u>           |
| <b>NET POSITION</b>                |                            |                            |                         |
| Net investment in capital assets   | 167,149                    | -                          | -                       |
| Restricted, expendable             | -                          | 1,118,968                  | -                       |
| Restricted, nonexpendable          | 1,000,000                  | -                          | 280,000                 |
| Unrestricted                       | <u>1,098,508</u>           | <u>3,458,519</u>           | <u>(347,932)</u>        |
| Total net position                 | <u>2,265,657</u>           | <u>4,577,487</u>           | <u>(67,932)</u>         |
| Total liabilities and net position | <u><u>\$ 3,917,597</u></u> | <u><u>\$ 4,614,247</u></u> | <u><u>\$ 13,675</u></u> |

**Antelope Valley Healthcare District**  
**Notes to Financial Statements**

**Note 1 – Nature of Operations and Reporting Entity (continued)**

Condensed Statements of Revenues, Expenses, and Changes in Net Position  
For the Year Ended June 30, 2017

|   | AVOIC               | AVHF                | DHSDC              |
|---|---------------------|---------------------|--------------------|
| <b>OPERATING REVENUE</b>                        |                     |                     |                    |
| Net patient service revenue                     | \$ 15,929,972       | \$ -                | \$ -               |
| Other   | 23,577              | -                   | -                  |
| Total operating revenues                        | <u>15,953,549</u>   | <u>-</u>            | <u>-</u>           |
| <b>OPERATING EXPENSES</b>                       |                     |                     |                    |
| Salaries, wages and employee benefits           | 4,727,037           | 92,447              | -                  |
| Purchased services and professional fees        | 6,954,102           | 3,589               | 556                |
| Other operating expenses                        | 3,589,040           | 132,740             | (54)               |
| Depreciation and amortization                   | 233,079             | -                   | -                  |
| Total operating expenses                        | <u>15,503,258</u>   | <u>228,776</u>      | <u>502</u>         |
| OPERATING INCOME (LOSS)                         | <u>450,291</u>      | <u>(228,776)</u>    | <u>(502)</u>       |
| <b>NONOPERATING REVENUES/(EXPENSES)</b>         |                     |                     |                    |
| Grant revenue and contributions                 | -                   | 683,426             | -                  |
| Investment income                               | -                   | 686                 | -                  |
| Interest expense                                | (13,203)            | -                   | -                  |
| Total nonoperating revenues/<br>(expenses), net | <u>(13,203)</u>     | <u>684,112</u>      | <u>-</u>           |
| Change in net position                          | 437,088             | 455,336             | (502)              |
| Beginning net position                          | <u>1,828,569</u>    | <u>4,122,151</u>    | <u>(67,430)</u>    |
| Ending net position                             | <u>\$ 2,265,657</u> | <u>\$ 4,577,487</u> | <u>\$ (67,932)</u> |

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 1 – Nature of Operations and Reporting Entity (continued)

Condensed Statements of Cash Flows  
For the Year Ended June 30, 2017

|   | <u>AVOIC</u>                      | <u>AVHF</u>                       | <u>DHSDC</u>                   |
|---|-----------------------------------|-----------------------------------|--------------------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                     |                                   |                                   |                                |
| Receipts from and on behalf of patients                         | \$ 16,023,008                     | \$ -                              | \$ -                           |
| Payments to suppliers and contractors                           | (10,292,175)                      | (146,012)                         | (502)                          |
| Payments to employees   | (4,939,023)                       | (92,447)                          | -                              |
| Other receipts and payments, net                                | <u>23,577</u>                     | <u>684,112</u>                    | <u>-</u>                       |
| Net cash provided by (used in) operating activities             | <u>815,387</u>                    | <u>445,653</u>                    | <u>(502)</u>                   |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b> |                                   |                                   |                                |
| Acquisition and construction of capital assets                  | (12,106)                          | -                                 | -                              |
| Principal repayments on long-term debt                          | (134,260)                         | -                                 | -                              |
| Interest payments on long-term debt                             | <u>(13,203)</u>                   | <u>-</u>                          | <u>-</u>                       |
| Net cash used in capital and related financing activities       | <u>(159,569)</u>                  | <u>-</u>                          | <u>-</u>                       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                     |                                   |                                   |                                |
| Interest and dividends received on investments                  | <u>-</u>                          | <u>-</u>                          | <u>-</u>                       |
| Net cash provided by investing activities                       | <u>-</u>                          | <u>-</u>                          | <u>-</u>                       |
| <b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>     | <b>655,818</b>                    | <b>445,653</b>                    | <b>(502)</b>                   |
| <b>CASH AND CASH EQUIVALENTS, Beginning of year</b>             | <u><b>389,917</b></u>             | <u><b>4,168,595</b></u>           | <u><b>14,176</b></u>           |
| <b>CASH AND CASH EQUIVALENTS, End of year</b>                   | <u><u><b>\$ 1,045,735</b></u></u> | <u><u><b>\$ 4,614,248</b></u></u> | <u><u><b>\$ 13,674</b></u></u> |

**Joint ventures** – In addition to the blended component units described above, the District has also entered into the following joint venture agreements that are not component units of the District.

*HBWP, LLC* – On November 1, 2014, the District entered into a joint venture arrangement with HBWP, LLC (HBWP) whose members consist of a private corporation and 7 other private and public hospitals. HBWP was formed for the purpose of developing a health benefits and wellness program whereby members of the joint venture that self-insure their employees can obtain discounted rates and/or reciprocity pricing as part of purchasing health insurance products. The District is a voting member but does not have control over the joint venture or an equity interest. Separate financial statements of the joint venture are not available to the public.

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 1 – Nature of Operations and Reporting Entity (continued)

*Antelope Valley Surgical Institute, LLC* – On May 9, 2017, the District entered into a joint venture arrangement by purchasing a 49% equity interest in Antelope Valley Surgical Institute, LLC (AVSI) which operates an ambulatory surgical center located in Lancaster, California. The District is a voting member but does not have control over the joint venture. The District utilizes the equity method of accounting. Under this method, the District records a share of their net profit or loss within their operating income or loss and increases or reduces the District's investment in the joint venture. The District does not consolidate the total joint venture's assets or liabilities or the revenues and expenses in the financial statements. The District's ongoing financial interest was approximately \$4,366,000 and \$4,290,000 as of June 30, 2018 and 2017, respectively, and is included within other assets in the statements of net position. Separate financial statements of the joint venture are not available to the public.

### Note 2 – Summary of Significant Accounting Policies

**Basis of accounting and presentation** – The accompanying financial statements have been prepared using the economic resource measurement focus and the accrual basis of accounting, in accordance with U.S. generally accepted accounting principles for healthcare organizations and the State Controller's *Minimum Audit Requirements and Reporting Guidelines*, and are presented in accordance with the reporting model as prescribed in Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*. The District follows the business-type activities' requirements of GASB Statement No. 34 and No. 63. This approach requires the following components of the District's financial statements:

GASB Statement No. 34 and subsequent amendments, including GASB Statement No. 63 as discussed below, established standards for external financial reporting and requires that resources be classified for accounting and reporting purposes into the following net position categories:

*Net investment in capital assets* – Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.

*Restricted net position – expendable* – Assets whose use by the District are subject to externally imposed constraints that can be fulfilled by actions of the District pursuant to those constraints or that expire by the passage of time. Restricted resources are used in accordance with the District's policies. When both restricted and unrestricted resources are available for use, the determination to use restricted or unrestricted resources is made on a case-by-case basis.

*Restricted net position – nonexpendable* – Assets whose use by the District are not available as they represent the net position of minority interests of AVOIC and DHSDC.

*Unrestricted net position* – This amount represents the amount of net position that is not subject to externally imposed constraints. Unrestricted net position may be designated for specific purposes by action of the Board of Directors or may otherwise be limited by contractual agreements with outside parties.

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 2 – Summary of Significant Accounting Policies (continued)

**Cash and cash equivalents** – The District considers all liquid investments with original maturities of three months or less to be cash equivalents. Cash equivalents consisted primarily of money market accounts with brokers as of June 30, 2018 and 2017.

**Investments and investment income** – The District's investments are carried at fair value. Fair value is determined using quoted market prices. Investment income includes dividend and interest income, realized gains and losses on investments, and the net change during the fiscal year in the fair value of investments carried at fair value. Amounts required to meet current debt service obligations are classified within short-term investments.

**Patient accounts receivable** – The District reports patient accounts receivable for services rendered at net realizable amounts from third-party payors, patients, and others. The District provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information, and existing economic conditions. As a service to the patient, the District bills third-party payors directly and bills the patient when the patient's liability is determined. Patient accounts receivable are due in full when billed. Accounts are considered delinquent and subsequently written off as bad debts based on individual credit evaluation and specific circumstances of the account.

**Supplies inventory** – Supplies inventory are stated at the lower of cost, determined using the first-in, first-out method, or market.

**Capital assets** – Capital assets are recorded at cost at the date of acquisition, or fair value at the date of donation if acquired by gift. The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$5,000 for all asset classifications and for items with a useful life of more than two years.

Depreciation is computed using the straight-line method over the estimated useful life of each asset.

Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives. The following estimated useful lives are being used by the District:

|                                      |            |
|--------------------------------------|------------|
| Land improvements                    | 2-25 years |
| Buildings and leasehold improvements | 5-50 years |
| Equipment                            | 3-30 years |

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 2 – Summary of Significant Accounting Policies (continued)

The District capitalizes interest costs as a component of construction in progress, based on the weighted-average rates paid for long-term borrowings. Total interest capitalized and incurred during fiscal years ended June 30, 2018 and 2017 was as follows:

|                             | <u>2018</u>         | <u>2017</u>         |
|-----------------------------|---------------------|---------------------|
| Interest capitalized        | \$ 218,642          | \$ 52,702           |
| Interest charged to expense | <u>6,782,399</u>    | <u>8,143,434</u>    |
| Total interest incurred     | <u>\$ 7,001,041</u> | <u>\$ 8,196,136</u> |

Capital assets are reviewed for impairment when events or changes in circumstances suggest that the service utility of the capital asset may have significantly and unexpectedly declined. Capital assets are considered impaired if both the decline in service utility of the capital asset is large in magnitude and the event or change in circumstance is outside the normal life cycle of the capital asset. Such events or changes in circumstances that may be indicative of impairment include evidence of physical damage, enactment or approval of laws or regulations or other changes in environmental factors, technological changes or evidence of obsolescence, changes in the manner or duration of use of a capital asset, and construction stoppage. The determination of the impairment loss is dependent upon the event or circumstance in which the impairment occurred. Impairment losses, if any, are recorded in the statements of revenues, expenses, and changes in net position. The District recognized an impairment loss of approximately \$1,792,000 during the fiscal year ended June 30, 2017, related to the abandonment of certain capital projects. No impairment charges were recognized during the fiscal year ended June 30, 2018.

**Compensated absences** – District policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits and are earned whether the employee is expected to realize the benefit as time off or in cash. Expense and the related liability for sick leave benefits are recognized when earned to the extent the employee is expected to realize the benefit in cash determined using the termination payment method. Compensated absence liabilities are computed using the regular pay and termination pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as Social Security and Medicare taxes computed using rates in effect at that date.

**Pensions** – For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Antelope Valley Hospital Medical Center Retirement Plan (“Plan”) and additions to/deductions from the Plan’s fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 2 – Summary of Significant Accounting Policies (continued)

**Risk management** – The District is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than medical malpractice and workers' compensation claims. During fiscal year 2018, certain claims were not covered commercially or by any other means of insurance (see Note 12).

The District is self-insured for a portion of its exposure to risk of loss from workers' compensation, malpractice claims, and employee health, dental, and accident benefits. Annual estimated provisions are accrued based on actuarially determined amounts or management's estimate, and includes an estimate of the ultimate costs for both reported claims and claims incurred but not yet reported.

**Net patient service revenue** – The District has agreements with third-party payors that provide for payments to the District at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, and include estimated retroactive revenue adjustments and a provision for uncollectible accounts. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known.

During the fiscal year ended June 30, 2018, the District increased its estimated amounts due from third-party payors and increased net patient service revenue by approximately \$2,500,000 due to changes in accounting estimates related to prior periods. During the fiscal year ended June 30, 2017, the District increased its estimated amounts due from third-party payors and increased net patient service revenue by approximately \$3,300,000 due to changes in accounting estimates related to prior periods.

Normal estimation differences between subsequent cash collections on patient accounts receivable and net patient accounts receivable estimated in the prior year are reported as adjustments to net patient service revenue in the current period. During the fiscal year ended June 30, 2018, the District increased its net patient service revenue by approximately \$5,800,000 due to changes in accounting estimates related to prior periods, including settlements with two payors on accounts that were fully reserved of approximately \$2,400,000. During the fiscal year ended June 30, 2017, the District increased its net patient service revenue by approximately \$2,200,000 due to changes in accounting estimates related to prior periods.

**Charity care** – The District provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the District does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

**Income taxes** – The District is generally exempt from federal and state income taxes under Section 116 of the Internal Revenue Code and a similar provision of state law. However, the District is subject to federal income tax on any unrelated business taxable income.

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 2 – Summary of Significant Accounting Policies (continued)

**Grant and contribution income** – During 2018 and 2017, the District received approximately \$3,096,000 and \$2,952,000, respectively, in grant revenues from the federal government. These funds were recognized as non-operating revenue when the funds were expended for the purpose specified by the grantee. The grant expenditures are recorded as operating expenses. In addition, during 2018 and 2017, the District received approximately \$792,000 and \$857,000, respectively, in other grant and contribution income. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements, are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes.

**Operating revenues and expenses** – The statements of revenues, expenses, and changes in net position distinguishes between operating and non-operating revenues and expenses. Operating revenues result from exchange transactions associated with providing health care services, the District's principal activity. Non-exchange revenues, including grants, contributions, and income (losses) from investments, are reported as non-operating revenues. Operating expenses include all expenses incurred to provide health care services, other than financing costs.

**Bond issuance costs** – The District expenses bond issuance costs in the period such costs are incurred in accordance with GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*.

**Use of estimates** – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Future Governmental Accounting Standards Board statements** – The GASB has issued several pronouncements that have effective dates that may impact future presentations. The District is evaluating the potential impacts of the following GASB statements on its accounting practices and financial statements.

Issued in November 2016, GASB Statement No. 83, *Certain Asset Retirement Obligations* establishes standards of accounting and financial reporting for certain Asset Retirement Obligations (AROs). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. A government that has legal obligations to perform future asset retirement activities related to its tangible capital assets should recognize a liability based on the guidance in this statement. This statement establishes criteria for determining the timing and pattern of recognition of a liability and a corresponding deferred outflow of resources for AROs. Implementation of this statement is effective fiscal year 2019.

Issued in January 2017, GASB Statement No. 84, *Fiduciary Activities* establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Implementation of this statement is effective fiscal year 2020.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 2 – Summary of Significant Accounting Policies (continued)

Issued in June 2017, GASB Statement No. 87, *Leases* is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. Implementation of this statement is effective fiscal year 2021.

Issued in March 2018, GASB Statement No. 88, *Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements* requires that additional essential information related to debt be disclosed in notes to financial statements, including unused lines of credit; assets pledged as collateral for the debt; and terms specified in debt agreements related to significant events of default with finance-related consequences, significant termination events with finance-related consequences, and significant subjective acceleration clauses. Implementation of this statement is effective fiscal year 2019.

Issued in June 2018, GASB Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period* requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. Implementation of this statement is effective fiscal year 2021.

#### Note 3 – Net Patient Service Revenue

The District has agreements with third-party payors that provide for payments to the District at amounts different from its established rates. These payment arrangements include:

**Medicare** – Inpatient acute care services and substantially all outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, acuity and other factors. The District is reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports by the District and audits thereof by the Medicare administrative contractor. The Medicare administrative contractor has audited the District's cost reports through June 30, 2015.

**Medi-Cal** – Inpatient acute services rendered to Medi-Cal program beneficiaries are paid at a prospectively determined rate per discharge (APR-DRG). These rates vary according to a patient classification system based on clinical, diagnostic, and other factors. Outpatient services are reimbursed based upon a fee schedule per procedure, test, or service.

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 3 – Net Patient Service Revenue (continued)

Approximately 67% and 72% of net patient service revenue is from participation in the Medicare and state-sponsored Medi-Cal programs for the fiscal years ended June 30, 2018 and 2017, respectively. Laws and regulations governing the Medicare and Medi-Cal programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.

The District has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the District under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

### Note 4 – Deposits, Investments, and Investment Income

Cash and investments as of June 30 consist of the following:

|                            | 2018           | 2017           |
|----------------------------|----------------|----------------|
| Cash on hand               | \$ 3,740       | \$ 3,925       |
| Deposits                   | 46,678,857     | 91,260,280     |
| Investments                | 164,171,689    | 102,996,515    |
| Total cash and investments | \$ 210,854,286 | \$ 194,260,720 |

The carrying values of deposits and investments shown above are included in the statements of net position as follows:

|  | 2018           | 2017           |
|--|----------------|----------------|
| Cash and cash equivalents                | \$ 28,483,907  | \$ 56,773,409  |
| Short-term investments                   | 84,794,353     | 26,126,905     |
| Restricted cash and investments, current | 2,117,113      | 2,127,009      |
| Noncurrent cash and investments          | 95,458,913     | 109,233,397    |
| Total cash and investments               | \$ 210,854,286 | \$ 194,260,720 |

**Deposits** – Custodial credit risk is the risk that, in the event of a bank failure, an entity's deposits may not be returned to it. The District's deposit policy for custodial credit risk requires compliance with the provisions of state law, which requires collateralization of all deposits with federal depository insurance and other acceptable collateral in specific amounts.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 4 – Deposits, Investments, and Investment Income (continued)

As of June 30, 2018 and 2017, approximately \$15,511,000 and \$1,318,000, respectively, of the District's bank balances were insured for the first \$250,000 or covered by collateral held in the pledging bank's trust department in the name of the District. These amounts exclude deposits held by the District's blended component units with carrying values of approximately \$4,638,000 and \$5,674,000 as of June 30, 2018 and 2017, respectively. As nongovernmental entities, the blended component units are not subject to the collateralization requirements. The blended component units' cash accounts are uncollateralized and exceeded federally insured limits by approximately \$3,404,000 and \$4,431,000 as of June 30, 2018 and 2017, respectively.

**Investments** – Under provisions of the California Government Code, the District's investments are limited to certain types of investments. In general, the District may legally invest in direct obligations of and other obligations guaranteed as to principal by the U.S. Treasury, U.S. agencies and instrumentalities, California agencies, negotiable certificates of deposit, and in bank repurchase agreements. It may also invest to a limited extent in commercial paper, corporate and depository institution debt securities, and mortgage-backed securities.

The framework for measuring fair value provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The three levels of the fair value hierarchy are described as follows:

**Level 1** – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

**Level 2** – Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

**Level 3** – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 4 – Deposits, Investments, and Investment Income (continued)

Following is a description of the valuation methodologies used for assets measured at fair value.

*Corporate bonds, U.S. instrumentalities, and U.S. treasury* – Valued using pricing models maximizing the use of observable inputs for similar securities, which includes basing value on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical or similar bonds, those corporate bonds are valued under a discounted cash flow approach that maximizes observable inputs, such as current yields or similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks.

The valuation methods used by the District may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the District believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

*Investment in state investment pool* – The District is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying statements of net position at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis and therefore is excluded from the fair value hierarchy.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 4 – Deposits, Investments, and Investment Income (continued)

The following table discloses the fair value hierarchy of the District's assets by level as of June 30, 2018:

|   | June 30, 2018         | Fair Value Measurements   |   |  |
|---|-----------------------|---|---|--|
|   |                       | Quoted Prices<br>in Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| U.S. instrumentalities                                  | \$ 36,943,684         | \$ -  | \$ 36,943,684   | \$ -   |
| Corporate bonds   | 51,514,111            | -   | 51,514,111  | -  |
| U.S. Treasury   | 21,452,268            | -   | 21,452,268  | -  |
| Held by trustee:  |                       |   |   |  |
| Corporate bonds   | <u>6,099,421</u>      | <u>-</u>  | <u>6,099,421</u>  | <u>-</u>   |
|   | 116,009,484           | <u>\$ -</u>   | <u>\$ 116,009,484</u>                                     | <u>\$ -</u>  |
| Investments not subject to the<br>fair value hierarchy: |                       |   |   |  |
| State investment pool -<br>LAIF                         | <u>48,162,205</u>     |   |   |  |
| Total investments                                       | <u>\$ 164,171,689</u> |   |   |  |

## Antelope Valley Healthcare District Notes to Financial Statements

### Note 4 – Deposits, Investments, and Investment Income (continued)

The following table discloses the fair value hierarchy of the District's assets by level as of June 30, 2017:

|   | June 30, 2017         | Fair Value Measurements   |   |  |
|---|-----------------------|---|---|--|
|   |                       | Quoted Prices<br>in Active<br>Markets for<br>Identical<br>Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| U.S. instrumentalities                                  | \$ 36,239,122         | \$ -  | \$ 36,239,122   | \$ -   |
| Corporate bonds   | 36,765,117            | -   | 36,765,117  | -  |
| U.S. Treasury   | 10,879,030            | -   | 10,879,030  | -  |
| Held by trustee:  |                       |   |   |  |
| Corporate bonds   | 627,088               | -   | 627,088   | -  |
|   | 84,510,357            | \$ -  | \$ 84,510,357   | \$ -   |
| Investments not subject to the<br>fair value hierarchy: |                       |   |   |  |
| State investment pool -<br>LAIF                         | 18,486,158            |   |   |  |
| Total investments                                       | <u>\$ 102,996,515</u> |   |   |  |

The District had the following investments and maturities as of June 30, 2018:

| Investment Type                 | Fair Value            | Investment Maturities (In Years) |                      |                      |
|---------------------------------|-----------------------|----------------------------------|----------------------|----------------------|
|                                 |                       | Less Than 1                      | 1-5                  | More Than 5          |
| External investment pool - LAIF | \$ 48,162,205         | \$ 48,162,205                    | \$ -                 | \$ -                 |
| U.S. instrumentalities          | 26,202,579            | 13,642,485                       | 12,560,094           | -                    |
| Corporate bonds                 | 62,255,216            | 11,358,878                       | 34,365,257           | 16,531,081           |
| U.S. Treasury                   | 21,452,268            | 11,432,006                       | 10,020,262           | -                    |
| Held by trustee:                |                       |                                  |                      |                      |
| Corporate bonds                 | 6,099,421             | 6,099,421                        | -                    | -                    |
|                                 | <u>\$ 164,171,689</u> | <u>\$ 90,694,995</u>             | <u>\$ 56,945,613</u> | <u>\$ 16,531,081</u> |

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 4 – Deposits, Investments, and Investment Income (continued)

The District had the following investments and maturities as of June 30, 2017:

| Investment Type                 | Fair Value            | Investment Maturities (In Years) |                      |                      |
|---------------------------------|-----------------------|----------------------------------|----------------------|----------------------|
|                                 |                       | Less Than 1                      | 1-5                  | More Than 5          |
| External investment pool - LAIF | \$ 18,486,158         | \$ 18,486,158                    | \$ -                 | \$ -                 |
| U.S. instrumentalities          | 36,239,122            | 6,529,125                        | 17,593,486           | 12,116,511           |
| Corporate bonds                 | 36,765,117            | 653,016                          | 26,066,818           | 10,045,283           |
| U.S. Treasury                   | 10,879,030            | -                                | 10,879,030           | -                    |
| Held by trustee:                |                       |                                  |                      |                      |
| Corporate bonds                 | 627,088               | 627,088                          | -                    | -                    |
|                                 | <u>\$ 102,996,515</u> | <u>\$ 26,295,387</u>             | <u>\$ 54,539,334</u> | <u>\$ 22,161,794</u> |

**Interest rate risk** – As a means of limiting its exposure to fair value losses arising from rising interest rates, the District’s investment policy generally limits its investment portfolio to maturities of less than ten years unless approved by the Board of Directors. The external investment pool is presented as an investment with a maturity of less than one year because such investments are redeemable in full immediately.

**Credit risk** – Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The District’s investment policy generally limits its investments to a credit rating of A or the equivalent by a nationally recognized statistical rating organization. The District’s investments not directly guaranteed by the U.S. government were rated as follows as of June 30, 2018 and 2017:

| Investment Type                 | Moody's    | S&P        |
|---------------------------------|------------|------------|
| External Investment Pool - LAIF | Not Rated  | Not Rated  |
| Corporate Bonds                 | Aaa - Baa2 | AAA - BBB+ |
| U.S. Instrumentalities          | Aaa        | AAA        |
| U.S. Treasury                   | Aaa        | AA+        |

**Custodial credit risk** – For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. All of the District’s investments as disclosed in the table above as of June 30, 2018 and 2017 are held by custodians in other than the District’s name. The District’s investment policy for custodial credit risk requires compliance with the provisions of state’s law.

## Antelope Valley Healthcare District Notes to Financial Statements

### Note 4 – Deposits, Investments, and Investment Income (continued)

**Concentration of credit risk** – The District places no limit on the amount that may be invested in any one issuer. The following investments exceeded 5% of the total fair value of all investments as of June 30:

| Investment Type                            | 2018          |                                 | 2017         |                                 |
|--|---------------|---------------------------------|--------------|---------------------------------|
|  | Fair Value    | Percentage of Total Investments | Fair Value   | Percentage of Total Investments |
| Federal National Mortgage Association      | \$ 19,410,885 | 12%                             | \$ 8,138,069 | 8%                              |
| Federal Home Loan Mortgage Corporation     | 11,626,622    | 7%                              | -            | n/a                             |
| Federal Home Loan Bank                     | -             | n/a                             | 8,559,838    | 8%                              |
| Federal National Mortgage Association Pool | -             | n/a                             | 7,913,184    | 8%                              |

**Investment income** – Investment income during the fiscal years ended June 30 consisted of:

|   | 2018                | 2017                |
|---|---------------------|---------------------|
| Interest, dividends, and realized gains on sales of investments | \$ 2,264,499        | \$ 1,049,973        |
| Net decrease in fair value of investments                       | (70,491)            | (19,182)            |
|   | <u>\$ 2,194,008</u> | <u>\$ 1,030,791</u> |

**Restricted cash and investments** – Current restricted cash and investments are amounts restricted for payment of interest related to outstanding debt. Held by trustee are cash proceeds from the equipment loan restricted for a capital project, as described in Note 8 below.

### Note 5 – Patient Accounts Receivable

The District grants credit without collateral to its patients, many of whom are area residents and are insured under third-party payor agreements. Gross patient accounts receivable as of June 30 consisted of:

|   | 2018         | 2017         |
|---|--------------|--------------|
| Medicare                                | 29 %         | 25 %         |
| Medi-Cal                                | 38           | 47           |
| Other third-party and commercial payors | 26           | 22           |
| Self-pay and others                     | 7            | 6            |
| Total                                   | <u>100 %</u> | <u>100 %</u> |

## Antelope Valley Healthcare District

### Notes to Financial Statements

#### Note 6 – Capital Assets

Capital assets activity during the fiscal year ended June 30, 2018 was as follows:

|   | Beginning<br>Balance<br>June 30, 2017 | Additions            | Deletions           | Transfers   | Ending<br>Balance<br>June 30, 2018 |
|---|---------------------------------------|----------------------|---------------------|-------------|------------------------------------|
| Land                                    | \$ 9,869,241                          | \$ -                 | \$ -                | \$ -        | \$ 9,869,241                       |
| Land improvements                       | 23,925,467                            | -                    | -                   | -           | 23,925,467                         |
| Buildings and leasehold<br>improvements | 176,658,057                           | 690,068              | -                   | -           | 177,348,125                        |
| Equipment                               | 196,515,978                           | 16,602,127           | (770,357)           | 992,282     | 213,340,030                        |
| Construction in progress                | 10,614,615                            | 19,700,528           | (529,323)           | (992,282)   | 28,793,538                         |
|   | <u>417,583,358</u>                    | <u>36,992,723</u>    | <u>(1,299,680)</u>  | <u>-</u>    | <u>453,276,401</u>                 |
| Less accumulated depreciation:          |                                       |                      |                     |             |                                    |
| Land improvements                       | 12,129,100                            | 784,486              | -                   | -           | 12,913,586                         |
| Buildings and leasehold<br>improvements | 77,209,408                            | 4,428,569            | (1,322)             | -           | 81,636,655                         |
| Equipment                               | 166,660,786                           | 9,697,037            | (632,758)           | -           | 175,725,065                        |
|   | <u>255,999,294</u>                    | <u>14,910,092</u>    | <u>(634,080)</u>    | <u>-</u>    | <u>270,275,306</u>                 |
|   | <u>\$ 161,584,064</u>                 | <u>\$ 22,082,631</u> | <u>\$ (665,600)</u> | <u>\$ -</u> | <u>\$ 183,001,095</u>              |

Construction commitments for various construction projects approximate \$2,115,279 as of June 30, 2018.

Capital assets activity during the fiscal year ended June 30, 2017 was as follows:

|   | Beginning<br>Balance<br>June 30, 2016 | Additions         | Deletions             | Transfers   | Ending<br>Balance<br>June 30, 2017 |
|---|---------------------------------------|-------------------|-----------------------|-------------|------------------------------------|
| Land                                    | \$ 9,869,241                          | \$ -              | \$ -                  | \$ -        | \$ 9,869,241                       |
| Land improvements                       | 23,925,467                            | -                 | -                     | -           | 23,925,467                         |
| Buildings and leasehold<br>improvements | 174,664,905                           | 1,051,346         | -                     | 941,806     | 176,658,057                        |
| Equipment                               | 192,392,156                           | 4,483,577         | (1,019,459)           | 659,704     | 196,515,978                        |
| Construction in progress                | 4,982,227                             | 9,424,276         | (2,190,378)           | (1,601,510) | 10,614,615                         |
|   | <u>405,833,996</u>                    | <u>14,959,199</u> | <u>(3,209,837)</u>    | <u>-</u>    | <u>417,583,358</u>                 |
| Less accumulated depreciation:          |                                       |                   |                       |             |                                    |
| Land improvements                       | 11,260,839                            | 868,261           | -                     | -           | 12,129,100                         |
| Buildings and leasehold<br>improvements | 72,797,215                            | 4,412,193         | -                     | -           | 77,209,408                         |
| Equipment                               | 158,575,325                           | 9,061,032         | (975,571)             | -           | 166,660,786                        |
|   | <u>242,633,379</u>                    | <u>14,341,486</u> | <u>(975,571)</u>      | <u>-</u>    | <u>255,999,294</u>                 |
|   | <u>\$ 163,200,617</u>                 | <u>\$ 617,713</u> | <u>\$ (2,234,266)</u> | <u>\$ -</u> | <u>\$ 161,584,064</u>              |

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 7 – Self-Insurance Liabilities

**Workers' compensation claims** – The District is self-insured for the first \$1,000,000 per occurrence of workers' compensation risks. The District purchases commercial insurance coverage above the self-insurance limits. Losses from asserted and unasserted claims identified under the District's incident reporting system are actuarially determined based on the District's past experience as well as other considerations, including the nature of each claim or incident and relevant trend factors. It is reasonably possible that the District's estimate of losses will change by a material amount in the near term. Unpaid claim liabilities were discounted using a discount rate of 1.56% in 2018 and in 2017 to account for the time value of money to determine the current estimated liabilities as reflected below. Activity in the District's accrued workers' compensation claims liability during 2018 and 2017 is summarized as follows:

|  | 2018          | 2017          |
|--|---------------|---------------|
| Balance, beginning of the year   | \$ 13,008,000 | \$ 13,092,999 |
| Current year claims incurred and changes in estimates<br>for claims incurred in the prior year | 3,170,813     | 4,798,813     |
| Claims and expenses paid   | (3,512,813)   | (4,883,812)   |
| Balance, end of year   | \$ 12,666,000 | \$ 13,008,000 |

**Medical malpractice claims** – The District is self-insured for medical malpractice claims for the first \$750,000 per incident with a \$4,000,000 annual aggregate. The District also maintains excess liability coverage for claims in excess of \$20,000,000. Insurance coverage is on a claims-made basis.

Accounting principles generally accepted in the United States of America require a health care provider to accrue the expense of its share of malpractice claim costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the fiscal year by estimating the probable ultimate costs of the incidents. Annual estimated provisions are accrued based on the District's past experience as well as other considerations, including the nature of the claim or incident and relevant trend factors. Losses from asserted and unasserted claims identified under the District's incident reporting system are actuarially determined based on the District's past experience as well as other considerations, including the nature of each claim or incident and relevant trend factors. It is reasonably possible that this estimate could change materially in the near term. Unpaid claim liabilities were discounted using a discount rate of 1.56% in 2018 and 2017 to account for the time value of money to determine the current estimated liabilities as reflected below.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 7 – Self-Insurance Liabilities (continued)

Activity in the District's accrued medical malpractice claims liability during 2018 and 2017 is summarized as follows:

|   | <u>2018</u>          | <u>2017</u>         |
|---|----------------------|---------------------|
| Balance, beginning of the year  | \$ 7,912,000         | \$ 7,522,000        |
| Current year claims incurred and changes in estimates<br>for claims incurred in the prior years | 5,405,475            | 1,560,064           |
| Claims and expenses paid  | <u>(1,688,475)</u>   | <u>(1,170,064)</u>  |
| Balance, end of year  | <u>\$ 11,629,000</u> | <u>\$ 7,912,000</u> |

**Accrued medical claims** – The District provides certain health and dental benefits to enrollees that serve under contract to the hospital. The cost of medical services provided to these enrollees is accrued in the period that the services are rendered. A provision has been made for claims in process of review and for claims incurred but not reported at year-end. The amount of this liability is computed using historical claims payment experience, and a review of experience for similar plans. Amounts accrued totaled approximately \$1,610,000 and \$1,600,000 as of June 30, 2018 and 2017, respectively, and are included in accrued self-insurance liabilities on the statements of net position.

Estimates are adjusted based upon changes in experience and such adjustments are reflected in current operations. Although considerable variability is inherent in such estimates, there is at least a possibility that recorded estimates will change by a material amount in the near term.

#### Note 8 – Long-Term Obligations

The following is a summary of long-term obligation transactions for the District during the fiscal years ended June 30:

|                                     | 2018                         |                   |                                    |                           |                              |
|-------------------------------------|------------------------------|-------------------|------------------------------------|---------------------------|------------------------------|
|                                     | <u>Beginning<br/>Balance</u> | <u>Additions</u>  | <u>Payments<br/>and Reductions</u> | <u>Ending<br/>Balance</u> | <u>Due Within<br/>1 Year</u> |
| Series 2016A District Revenue Bonds | \$ 124,305,000               | \$ -              | \$ (1,980,000)                     | \$ 122,325,000            | \$ 2,080,000                 |
| Equipment loan                      | 20,000,000                   | -                 | (3,764,390)                        | 16,235,610                | 3,878,673                    |
| Line of credit                      | 1,000,000                    | -                 | (1,000,000)                        | -                         | -                            |
| Capital lease obligations           | 812,273                      | 670,756           | (666,395)                          | 816,634                   | 576,110                      |
| Unamortized bond premium            | <u>5,247,485</u>             | <u>-</u>          | <u>(183,052)</u>                   | <u>5,064,433</u>          | <u>-</u>                     |
| Total long-term debt                | <u>\$ 151,364,758</u>        | <u>\$ 670,756</u> | <u>\$ (7,593,837)</u>              | <u>\$ 144,441,677</u>     | <u>\$ 6,534,783</u>          |

## Antelope Valley Healthcare District Notes to Financial Statements

### Note 8 – Long-Term Obligations (continued)

|                                     | 2017                  |                      |                       |                       |                      |
|-------------------------------------|-----------------------|----------------------|-----------------------|-----------------------|----------------------|
|                                     | Beginning<br>Balance  | Additions            | Payments              | Ending<br>Balance     | Due Within<br>1 Year |
| Series 2016A District Revenue Bonds | \$ 126,120,000        | \$ -                 | \$ (1,815,000)        | \$ 124,305,000        | \$ 1,980,000         |
| Equipment loan                      | -                     | 20,000,000           | -                     | 20,000,000            | 3,764,390            |
| Line of credit                      | -                     | 1,000,000            | -                     | 1,000,000             | -                    |
| Capital lease obligations           | 1,296,262             | -                    | (483,989)             | 812,273               | 349,215              |
| Unamortized bond premium            | 5,430,533             | -                    | (183,048)             | 5,247,485             | -                    |
| Total long-term debt                | <u>\$ 132,846,795</u> | <u>\$ 21,000,000</u> | <u>\$ (2,482,037)</u> | <u>\$ 151,364,758</u> | <u>\$ 6,093,605</u>  |

**Series 2016 District revenue bonds** – On March 1, 2017, the District issued \$126,120,000 of Series 2016A bonds at a premium of approximately \$5,492,000. Proceeds of \$21,161,975 were used to finance costs associated with seismic improvements to certain District buildings, fund a Bond Reserve Account, and pay the costs of issuance. The Series 2016A bonds are due March 1, 2046, with annual principal payments ranging from \$1,815,000 to \$7,855,000 due beginning March 1, 2017, plus semiannual interest payments at interest rates from 5.00% to 5.25%. The Series 2016A bonds are secured by pledge of the District's gross revenues and trustee held assets. The agreement is subject to certain financial covenants including minimum liquidity and net income to annual debt service ratio. The District recognized approximately \$183,000 of amortization related to the bond premium during each of the fiscal years ended June 30, 2018 and 2017.

This advance refunding was undertaken to extend debt service payments over the next 30 years, which increased total debt service payments by approximately \$105,235,000 and resulted in an economic loss (difference between present value of debt service payments of old debt and new debt) of approximately \$11,137,000. The reacquisition price exceeded the net carrying amount of the old debt by \$5,342,000. This accounting loss, net of amortization, is being reported as deferred outflows of resources on the statements of net position and is amortized over the shorter of the life of the old bonds or the new bonds. During the fiscal years ended June 30, 2018 and 2017, the District amortized approximately \$718,000 and \$2,508,000, respectively, related to the deferred outflows of resources, which is included in interest expense on the statements of revenues, expenses, and changes in net position.

## Antelope Valley Healthcare District

### Notes to Financial Statements

#### Note 8 – Long-Term Obligations (continued)

The Series 2016A bond service requirements as of June 30, 2018, are as follows:

| Years Ending June 30 | Total to be<br>Paid or Amortized | Principal             | Interest              |
|----------------------|----------------------------------|-----------------------|-----------------------|
| 2019                 | \$ 8,250,688                     | \$ 2,080,000          | \$ 6,170,688          |
| 2020                 | 8,251,688                        | 2,185,000             | 6,066,688             |
| 2021                 | 8,252,438                        | 2,295,000             | 5,957,438             |
| 2022                 | 8,252,688                        | 2,410,000             | 5,842,688             |
| 2023                 | 8,252,188                        | 2,530,000             | 5,722,188             |
| 2024 - 2028          | 41,248,438                       | 14,665,000            | 26,583,438            |
| 2029 - 2033          | 41,251,638                       | 18,730,000            | 22,521,638            |
| 2034 - 2038          | 41,248,538                       | 24,110,000            | 17,138,538            |
| 2039 - 2043          | 41,249,500                       | 30,855,000            | 10,394,500            |
| 2044 - 2047          | 24,748,000                       | 22,465,000            | 2,283,000             |
| Premium              | 5,064,433                        | 5,064,433             | -                     |
| Total                | <u>\$ 236,070,237</u>            | <u>\$ 127,389,433</u> | <u>\$ 108,680,804</u> |

**Equipment loan** – In March 2017, the District entered into a purchase agreement of an electronic medical records system (“EMR System”). In June 2017, the District entered into a loan for \$20,000,000 to partially finance the development and installation of the system which was placed into service in September 2018. Costs associated with the development are capitalized as outlays are made. The loan bears a nominal interest rate of 2.99% and is secured by the EMR System. The remaining costs will be funded through the District’s operating activities (see Note 12). The agreement requires that the net income available for debt service to the maximum aggregate annual debt service not fall below 1:1. Monthly payments of principal and interest of \$359,000 began in July 2017 and the loan matures in July 2022. As of June 30, 2018 and 2017, the outstanding loan balance was \$16,235,610 and \$20,000,000, respectively, and the escrow fund balance was \$6,234,000 and \$16,964,000.

The annual debt service requirements on the Equipment loan as of June 30, 2018, are as follows:

| Years Ending June 30 | Total<br>to be Paid  | Principal            | Interest            |
|----------------------|----------------------|----------------------|---------------------|
| 2019                 | \$ 4,311,894         | \$ 3,878,673         | \$ 433,221          |
| 2020                 | 4,311,894            | 3,996,425            | 315,469             |
| 2021                 | 4,311,893            | 4,117,751            | 194,142             |
| 2022                 | 4,311,893            | 4,242,761            | 69,132              |
| Total                | <u>\$ 17,247,574</u> | <u>\$ 16,235,610</u> | <u>\$ 1,011,964</u> |

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 8 – Long-Term Obligations (continued)

**Revolving loan** –The District entered into a revolving loan on December 1, 2016, with a borrowing capacity of \$30,000,000. As of June 30, 2017, the outstanding balance was \$1,000,000, and the effective interest rate was 4.24%. The revolving loan agreement was cancelled and repaid in full in September 2017.

**Capital lease obligations** – The District is obligated under leases for equipment that are accounted for as capital leases. The carrying value of assets under capital leases totaled approximately \$17,776,000 as of June 30, 2018 and 2017, net of accumulated depreciation of approximately \$15,570,000 and \$15,189,000 as of June 30, 2018 and 2017, respectively.

The following is a schedule by year of future minimum lease payments under the capital leases, including interest at rates ranging from 0.32% to 5.53% together with the present value of the future minimum lease payments as of June 30, 2018:

| Years Ending June 30,                          |    |         |
|--|----|---------|
| 2019   | \$ | 599,497 |
| 2020   |    | 243,212 |
| 2021   |    | 3,195   |
| Total minimum lease payments                   |    | 845,904 |
| Less amount representing interest              |    | 29,270  |
| Present value of future minimum lease payments | \$ | 816,634 |

### Note 9 – Restricted Net Position

As of June 30, 2018 and 2017, restricted expendable net position was available for the following purposes:

|  | 2018         | 2017         |
|--|--------------|--------------|
| Workers' compensation collateral         | \$ 27,217    | \$ 37,113    |
| Specific operating activities            | 1,231,537    | 1,281,026    |
| Total restricted expendable net position | \$ 1,258,754 | \$ 1,318,139 |

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 10 – Pension Plans

**403(b) defined contribution plan** – The Antelope Valley Hospital Medical Center Section 403(b) Retirement Plan (“403(b) Plan”) is a tax-deferred annuity plan that permits employees to accumulate retirement savings by making deferrals of their salary and permits the District to make non-elective contributions on behalf of eligible employees. Contributions are invested at the direction of the participants. The 403(b) Plan is administered by a board of trustees appointed by the District’s governing body. The 403(b) Plan provides retirement and death benefits to plan members and their beneficiaries. Benefit provisions are contained in the 403(b) Plan document and were established and can be amended by action of the District’s governing body. There were no contributions made by the District during the fiscal years ended June 30, 2018 or 2017.

**Defined benefit pension plan** – The Antelope Valley Hospital Medical Center Retirement Plan (the “Plan”) is a single-employer defined benefit pension plan established by the District and administered by the Plan’s board of trustees who are appointed by the District’s governing body. The authority to establish and amend benefit provisions is vested in the District’s governing body. The Plan issues publicly available stand-alone financial statements and required supplementary information for the Plan. The report may be obtained by writing to the Plan at 1600 West Avenue J, Lancaster, California 93534, or by calling 661.949.5533.

The Plan has implemented the requirements of the California Public Employees’ Pension Reform Act of 2013 (PEPRA). In accordance with those provisions, certain members make contributions of 3.75% of their eligible compensation to the Plan each pay period.

**Benefits provided** – The Plan is a noncontributory defined-benefit plan that covers substantially all employees and provides for retirement, death, and disability benefits to Plan members and their beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with ten years of total service are eligible to retire at age 55 with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is one of the following: The Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for the plan are applied as specified by the Public Employees’ Retirement Law.

The Plans’ provisions and benefits in effect as of June 30, 2018, are summarized as follows:

|   |                  |
|---|------------------|
| Benefit formula                                   | 1.6% @ 65        |
| Benefit vesting schedule                          | 5 years service  |
| Benefit payments                                  | Monthly for life |
| Retirement age                                    | 55 - 65          |
| Monthly benefits, as a % of eligible compensation | 1.6% to 1.7%     |

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 10 – Pension Plans (continued)

**Employees covered** – The following employees were covered by the benefit terms for the Plan:

|   | Valuation Date<br>July 1, 2017<br>(Fiscal 2018) | Valuation Date<br>July 1, 2016<br>(Fiscal 2017) |
|---|---|---|
| Active members  | 1,837   | 1,933   |
| Terminated vested members not yet receiving benefits    | 1,357   | 1,282   |
| Retirees and beneficiaries currently receiving benefits | 785   | 713   |
| Non-vested terminations with account balances           | 32  | 41  |
| <br>Total participants                                  | <br>4,011                                       | <br>3,969                                       |

**Contributions** – The authority to establish and amend obligations of Plan members and the District is set forth in the Plan document and is vested in the District’s Board of Directors. Plan members are not required to contribute any of their annual covered salary. Prior to 2015, the District contributed such amounts, if any, as it determined to be appropriate each year. In fiscal year 2015, the Board adopted a pension funding policy whereby the District will contribute at minimum the actuarially determined contribution less required employee contributions. The annual required contributions for 2018 and 2017 were determined as part of actuarial valuation on July 1, 2017 and July 1, 2016, respectively, using the projected unit credit actuarial cost method. The actuarial assumptions included (a) a 7.00% investment rate of return in 2018 and 2017 and (b) projected salary increases of up to 6.50% and 7.00% per year in 2018 and 2017, respectively.

**Net pension liability** – The District’s net pension liability is measured as the total pension liability, less the pension plan’s fiduciary net position. The net pension liability was determined as part of actuarial valuations as of July 1, 2017 and 2016 rolled forward to June 30, 2018 and 2017, respectively, using the projected unit credit actuarial cost method. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

**Actuarial assumptions** – The total pension liability was determined as part of actuarial valuations as of July 1, 2017 and 2016 rolled forward to June 30, 2018 and 2017, respectively, using actuarial methods and assumptions in accordance with GASB Statement Nos. 67 and 68. The total pension liability was calculated using the entry age normal actuarial cost method and RP-2014 Annuitant and Employee Mortality Table with Blue Collar adjustments for Males and Females projected using Scale BB to 2029 for PEPRA Participants and no projection for all other participants. The actuarial assumptions as of June 30, 2018 included (a) 7.00% investment long-term expected rate of return, net of investment expenses, and (b) projected salary increases of 3.00%. Items (a) and (b) included an inflation component of 2.50%.

# Antelope Valley Healthcare District

## Notes to Financial Statements

---

### Note 10 – Pension Plans (continued)

**Discount rate** – The discount rate used to measure the total pension liability for the fiscal years ended June 30, 2018 and 2017 was 7.00%. This single discount rate was based on the expected rate of return on pension plan investments of 7.00%. Based on the stated assumptions and the projection of cash flows, the Plan's fiduciary net position and future contributions were projected to be available to finance all projected future benefit payments of current pension plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The projection of cash flows used to determine the Plan's discount rate assumes that contributions will continue at current levels for the current group of covered members with anticipated payroll increases of 3.00% annually.

The long-term expected rate of return on the Plan's investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The long-term expected rates of return for each major investment class in the Plan's portfolio as of June 30, 2018 are as follows:

| Investment Class              | Long-Term<br>Expected<br>Rate of Return |
|-------------------------------|---|
| Domestic equity               |   |
| U.S. large cap core           | 8.9%                                    |
| U.S. mid cap core             | 9.8%                                    |
| U.S. small cap core           | 10.3%                                   |
| International                 |   |
| Developed market              | 8.9%                                    |
| Emerging market               | 11.5%                                   |
| Alternative                   |   |
| Real estate- private REITS    | 8.7%                                    |
| Hedge funds - market neutral  | 2.8%                                    |
| Commodities/Natural Resources | 5.5%                                    |
| Fixed income                  |   |
| Core fixed income             | 3.2%                                    |
| Cash equivalents              | 2.5%                                    |

**Antelope Valley Healthcare District**  
**Notes to Financial Statements**

**Note 10 – Pension Plans (continued)**

**Changes in the net pension liability** – The changes in Net Pension Liability follow:

|   | Increase (Decrease)                  |  |                                       |
|---|--------------------------------------|--|---------------------------------------|
|   | Total<br>Pension<br>Liability<br>(a) | Plan<br>Fiduciary<br>Net Position<br>(b) | Net Pension<br>Liability<br>(a) - (b) |
| Changes in Net Pension Liability                  |                                      |  |                                       |
| Balances as of June 30, 2016                      | \$ 284,943,910                       | \$ 155,350,916                           | \$ 129,592,994                        |
| Changes for the year:                             |                                      |  |                                       |
| Service cost                                      | 7,016,415                            | -  | 7,016,415                             |
| Interest on total pension liability               | 20,593,745                           | -  | 20,593,745                            |
| Effect of economic/demographic gains<br>or losses | 5,281,052                            | -  | 5,281,052                             |
| Effect of assumptions changes or inputs           | 8,609,531                            | -  | 8,609,531                             |
| Benefit payments                                  | (8,800,937)                          | (8,800,937)                              | -                                     |
| Employer contributions                            | -                                    | 14,741,814                               | (14,741,814)                          |
| Member contributions                              | -                                    | 775,922                                  | (775,922)                             |
| Net investment income                             | -                                    | 15,972,545                               | (15,972,545)                          |
| Administrative expenses                           | -                                    | (25,943)                                 | 25,943                                |
| Balances as of June 30, 2017                      | <u>\$ 317,643,716</u>                | <u>\$ 178,014,317</u>                    | <u>\$ 139,629,399</u>                 |
| Changes for the year:                             |                                      |  |                                       |
| Service cost                                      | \$ 8,268,096                         | \$ -                                     | \$ 8,268,096                          |
| Interest on total pension liability               | 22,180,542                           | -  | 22,180,542                            |
| Effect of economic/demographic gains<br>or losses | (8,105,314)                          | -  | (8,105,314)                           |
| Effect of assumptions changes or inputs           | 129,155                              | -  | 129,155                               |
| Benefit payments                                  | (9,825,764)                          | (9,825,764)                              | -                                     |
| Employer contributions                            | -                                    | 18,559,927                               | (18,559,927)                          |
| Member contributions                              | -                                    | 1,048,104                                | (1,048,104)                           |
| Net investment income                             | -                                    | 14,388,611                               | (14,388,611)                          |
| Administrative expenses                           | -                                    | (27,346)                                 | 27,346                                |
| Balances as of June 30, 2018                      | <u><u>\$ 330,290,431</u></u>         | <u><u>\$ 202,157,849</u></u>             | <u><u>\$ 128,132,582</u></u>          |

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 10 – Pension Plans (continued)

**Sensitivity of the net pension liability to changes in the discount rate** – The following presents the net pension liability of the District, calculated using a discount rate of 7.00%, as well as what the District's net pension liability would be if it were calculated using a discount rate that is 1% point lower (6.00%) or 1% point higher (8.00%) than the current rate:

|                                  | 1%<br>Decrease<br>(6.00%) | Current<br>Discount Rate<br>(7.00%) | 1%<br>Increase<br>(8.00%) |
|----------------------------------|---------------------------|-------------------------------------|---------------------------|
| Total pension liability          | \$ 376,809,076            | \$ 330,290,431                      | \$ 291,723,234            |
| Fiduciary net position           | <u>202,157,849</u>        | <u>202,157,849</u>                  | <u>202,157,849</u>        |
| District's net pension liability | <u>\$ 174,651,227</u>     | <u>\$ 128,132,582</u>               | <u>\$ 89,565,385</u>      |

**Pension plan fiduciary net position** – Detailed information about the Plan's fiduciary net position is available in the separately issued Antelope Valley Hospital Medical Center Retirement Plan financial reports.

**Pension expenses and deferred outflows/inflows of resources related to pensions** – The District recognized pension expense of approximately \$20,883,000 and \$21,663,000 during the fiscal years ended June 30, 2018 and 2017, respectively. The District reported deferred outflows of resources and deferred inflows of resources as of June 30, 2018 as follows:

|  | Deferred Inflows<br>of Resources | Deferred Outflows<br>of Resources |
|--|----------------------------------|-----------------------------------|
| Differences between actual and expected experience                           | \$ (8,355,911)                   | \$ 3,125,520                      |
| Changes in assumptions or inputs   | -                                | 8,622,609                         |
| Net differences between projected and actual earnings<br>on plan investments | <u>-</u>                         | <u>2,290,615</u>                  |
| Total  | <u>\$ (8,355,911)</u>            | <u>\$ 14,038,744</u>              |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension benefits will be recognized as pension expense as follows:

| Year Ending<br>June 30 | Annual<br>Recognition |
|------------------------|-----------------------|
| 2019                   | \$ 4,257,142          |
| 2020                   | 3,176,564             |
| 2021                   | (393,265)             |
| 2022                   | (1,357,608)           |

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 11 – Other Benefit Plans

**457(b) deferred compensation** – Effective February 1, 2014, the District has a deferred compensation plan provided to certain executives of the District. The District records a deferred compensation liability for amounts due these individuals which include the earnings from the invested assets. The liability is funded as required by the plan, based on the anniversary date of each participant. Payments relating to these plans representing the District's funded contribution were not significant during the fiscal years ended June 30, 2018 or 2017.

### Note 12 – Commitments and Contingencies

**Litigation** – In the normal course of business, the District is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the District's self-insurance program or by commercial insurance; for example, allegations regarding employment practices or performance of contracts. The District evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of legal counsel, management records an estimate of the amount of ultimate expected loss, if any, for each potential claim. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

During October 2018, the District was assessed a judgment of approximately \$4,500,000 related to litigation resulting from two class action lawsuits. Amounts accrued related to such matters totaled \$4,500,000 and \$600,000 as of June 30, 2018 and 2017, respectively, and are included in accounts payable and accrued expenses in the statements of net position. The District recognized additional legal expense during the fiscal year ended June 30, 2018, totaling \$3,740,000 related to these lawsuits.

**Labor agreements** – A substantial portion of the District's staff is covered by two collective bargaining agreements. Negotiations during the fiscal year on the expired collective bargaining agreements are successful. New collective bargaining agreements expire on June 30, 2019 and December 7, 2019.

**Operating leases** – The District leases certain office space under operating lease agreements. Total lease expense, included in supplies and other expenses on the statements of revenues, expenses, and changes in net position, amounted to approximately \$6,769,000 and \$9,114,000 during the fiscal years ended June 30, 2018 and 2017, respectively. The District subleases certain office suites to other businesses in Lancaster, CA. The lease term is for fifty years, expiring on August 31, 2062. The lease calls for monthly payments in the amount of \$3,646 adjusted for inflation every five years from the commencement date of the lease.

## Antelope Valley Healthcare District

### Notes to Financial Statements

---

#### Note 12 – Commitments and Contingencies (continued)

Minimum future lease payments and sublease rental income offsets on existing non-cancelable leases as of June 30, 2018 are as follows:

|                              | Minimum<br>Future Lease<br>Payments | Sublease<br>Rental<br>Income | Net                  |
|------------------------------|-------------------------------------|------------------------------|----------------------|
| 2019                         | \$ 3,875,506                        | \$ (43,750)                  | \$ 3,831,756         |
| 2020                         | 3,075,742                           | (43,750)                     | 3,031,992            |
| 2021                         | 2,824,292                           | (43,750)                     | 2,780,542            |
| 2022                         | 2,711,314                           | (43,750)                     | 2,667,564            |
| 2023                         | 2,664,301                           | (43,750)                     | 2,620,551            |
| Thereafter                   | 9,752,581                           | (1,709,890)                  | 8,042,691            |
| Total minimum lease payments | <u>\$ 24,903,736</u>                | <u>\$ (1,928,640)</u>        | <u>\$ 22,975,096</u> |

**Regulatory matters** – The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, governmental health care program requirements, and reimbursements for patient services. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the District is in compliance with fraud and abuse, as well as other applicable government laws and regulations. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory action unknown or unasserted at this time.

To ensure accurate payments to providers, the Tax Relief and Healthcare Act of 2006 mandated CMS to implement a Recovery Audit Contractor (RAC) program on a permanent and nationwide basis. The program uses RACs to search for potentially improper Medicare payments that may have been made to health care providers that were not detected through existing CMS program integrity efforts, which have occurred at least one year ago but not longer than three years ago. RAC assessments against the District began during the fiscal year ended June 30, 2011. Claims recovery activity has not been significant during the fiscal years ending June 30, 2018 or 2017.

## Antelope Valley Healthcare District Notes to Financial Statements

---

### Note 12 – Commitments and Contingencies (continued)

**Electronic Medical Records system** – In March 2017, the District entered into a software licensing agreement to replace their existing EMR system. The EMR system was placed into service in September 2018. In addition, the District has committed to acquiring new equipment and to pay certain technology fees for installation, support, and maintenance services through March 2024 and may renew the license and related maintenance and support annually thereafter. The District is capitalizing certain costs associated with the development as outlays are made. The District entered into a loan for \$20,000,000 (see Note 8) to partially offset the future minimum capital outlays required for the EMR System for each fiscal year ending June 30 as follows:

|                        |                      |
|------------------------|----------------------|
| 2019                   | \$ 3,875,506         |
| 2020                   | 3,075,742            |
| 2021                   | 2,824,292            |
| 2022                   | 2,711,314            |
| 2023                   | 2,664,301            |
| Thereafter             | <u>9,752,581</u>     |
| Total minimum payments | <u>\$ 24,903,736</u> |

### Note 13 – Construction and Seismic Standards

Under current California laws, the District's facilities must comply with specific provisions related to structural and nonstructural seismic standards. These laws generally required hospitals to retrofit, remodel, or upgrade several buildings before 2013, subject to legislative changes and certain available exemptions. The District received an extension to comply by January 1, 2020. The District is currently working on improvements to noncompliant buildings in order to receive exemptions available under current legislation through 2030. The cost estimates associated with this compliance have not been completed but will likely be significant.

### Note 14 – Revenue from Governmental Programs

**Hospital Fee Program** – The California Hospital Fee Program ("the Program") was signed into law on September 8, 2010 by the Governor of California. The Program requires a "hospital fee" or "Quality Assurance Fee" ("QA Fee") to be paid by certain hospitals to a state fund established to accumulate the assessed QA Fees and receive matching federal funds. QA Fees and corresponding matching federal funds are then paid to participating hospitals in two supplemental payment methodologies: a fee-for-service methodology and a managed care plan methodology. The District, as a non-designated public hospital in California, is not subject to the QA Fee assessments according to the legislation but rather receives net supplemental payments.

Additional legislation has continued to extend the Program. During 2018 and 2017, the District received supplemental payments through the Program. The Program provides funding for supplemental payments to California hospitals that serve Medi-Cal and uninsured patients.

## **Antelope Valley Healthcare District**

### **Notes to Financial Statements**

---

#### **Note 14 – Revenue from Governmental Programs (continued)**

Under this legislation, the District recognized approximately \$13,395,000 and \$23,752,000 in net patient service revenue during the fiscal years ended June 30, 2018 and 2017, respectively. The net impact of the Program resulted in an increase in net position of approximately \$11,614,000 and \$17,062,000 during the fiscal years ended June 30, 2018 and 2017, respectively.

**IGT Program** – During 2018 and 2017, the District received supplemental payments through the Non-Designated Public Intergovernmental Transfer Program (“IGT Program”) created by AB113 to allow non-designated public hospitals to access additional federal funds. Under this legislation, the District recognized approximately \$14,743,000 and \$12,388,000 in net patient service revenue during the fiscal years ended June 30, 2018 and 2017, respectively. Fees paid by the District into the IGT Program were approximately \$6,008,000 and \$6,806,000 during the fiscal years ended June 30, 2018 and 2017, respectively, and are included in other expenses. The net impact of the IGT Program resulted in an increase in net position of approximately \$8,735,000 and \$5,582,000 during the fiscal years ended June 30, 2018 and 2017, respectively.

**Rate Range Program** – During 2018 and 2017, the District received supplemental payments through the Medi-Cal Managed Care Rate Range Program. Medi-Cal Managed Care was created to secure additional federal revenue to deliver expanded services to the Managed Medi-Cal population. Under this legislation, the District recognized approximately \$318,000 and \$11,780,000 in net patient service revenue during the fiscal years ended June 30, 2018 and 2017, respectively. Fees paid by the District into the Medi-Cal Managed Care Rate Range Program were approximately \$0 and \$7,061,000 during the fiscal years ended June 30, 2018 and 2017, respectively, and are included in other expenses. The net impact of the Medi-Cal Managed Care Rate Range Program resulted in an increase in net position of approximately \$318,000 and \$4,719,000 during the fiscal years ended June 30, 2018 and 2017, respectively. The District did not participate in this Program in 2018 due to exceeding the statutory upper payment limit.

Additionally, as of June 30, 2018 and 2017, the District has a reserve in the amount of \$27,489,000 and \$6,776,000, respectively, related to the anticipated requests to return SB1100 funds received for the fiscal years 2015, 2016, 2017, and 2018 due to exceeding the statutory upper payment limit. These amounts are included in estimated third-party payor settlements in the accompanying statements of net position.

**Meaningful use incentives** – The American Recovery and Reinvestment Act of 2009 (ARRA) established incentive payments under the Medicare and Medicaid programs for certain professionals and hospitals that meaningfully use certified electronic health record (EHR) technology. The Medicare incentive payments will be paid out to qualifying hospitals over four consecutive years on a transitional schedule. To qualify for Medicare incentives, hospitals and physicians must meet EHR meaningful use criteria that become more stringent over three stages designated by CMS. Medicaid programs and payment schedules vary from state to state. The Medi-Cal programs required hospitals to register for the program prior to 2016, to engage in efforts to adopt, implement, or upgrade certified EHR technology in order to qualify for the initial year of participation, and to demonstrate meaningful use of certified EHR technology in order to qualify for payment for up to three additional years. Certified results from the fiscal years ended June 30, 2014 and 2013 and incentives of approximately \$1,550,736 were repaid by the District during the fiscal year ended June 30, 2017.

## **Required Supplementary Information**

---

**Antelope Valley Healthcare District**  
**Schedule of Changes in the Net Pension Liability and Related Ratios**  
**Last Ten Years\***  
**For the Fiscal Year Ended June 30, 2018**

|  | 2018                  | 2017                  | 2016                  | 2015                  |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| Total pension liability  |                       |                       |                       |                       |
| Service cost   | \$ 8,268,096          | \$ 7,016,415          | \$ 6,707,130          | \$ 6,480,319          |
| Interest on total pension liability  | 22,180,542            | 20,593,745            | 19,660,531            | 18,338,307            |
| Changes of assumptions   | 129,155               | 8,609,531             | 8,835,715             | -                     |
| Difference between expected and actual experience                            | (8,105,314)           | 5,281,052             | (5,190,447)           | -                     |
| Benefit payments   | (9,825,764)           | (8,800,937)           | (7,711,728)           | (6,893,033)           |
| Net change in total pension liability  | 12,646,715            | 32,699,806            | 22,301,201            | 17,925,593            |
| Total pension liability  |                       |                       |                       |                       |
| Beginning of year  | 317,643,716           | 284,943,910           | 262,642,709           | 244,717,116           |
| End of year (a)  | <u>\$ 330,290,431</u> | <u>\$ 317,643,716</u> | <u>\$ 284,943,910</u> | <u>\$ 262,642,709</u> |
| Plan fiduciary net position  |                       |                       |                       |                       |
| Employer contributions   | \$ 18,559,927         | \$ 14,741,814         | \$ 18,711,728         | \$ 13,888,450         |
| Member contributions   | 1,048,104             | 775,922               | 660,595               | 146,786               |
| Net investment income  | 14,388,612            | 15,972,545            | (1,737,867)           | 5,222,989             |
| Administrative expenses  | (27,346)              | (25,943)              | (47,692)              | (74,122)              |
| Benefit payments   | (9,825,765)           | (8,800,937)           | (7,711,728)           | (6,893,033)           |
| Net change in plan fiduciary net position                                    | 24,143,532            | 22,663,401            | 9,875,036             | 12,291,070            |
| Plan fiduciary net position  |                       |                       |                       |                       |
| Beginning of year  | 178,014,317           | 155,350,916           | 145,475,880           | 133,184,810           |
| End of year (b)  | <u>\$ 202,157,849</u> | <u>\$ 178,014,317</u> | <u>\$ 155,350,916</u> | <u>\$ 145,475,880</u> |
| District's net pension liability (a) - (b)                                   | <u>\$ 128,132,582</u> | <u>\$ 139,629,399</u> | <u>\$ 129,592,994</u> | <u>\$ 117,166,829</u> |
| Plan fiduciary net position as a percentage of the total pension liability   | 61.21%                | 56.04%                | 54.52%                | 55.39%                |
| Covered-employee payroll   | \$ 142,333,000        | \$ 150,657,227        | \$ 147,694,076        | \$ 145,363,784        |
| District's net pension liability as a percentage of covered-employee payroll | 90.02%                | 92.68%                | 87.74%                | 80.60%                |

\*Fiscal Year 2015 was the first year of implementation, therefore only four years are shown.

**Notes to Schedule:**

**Changes in benefit terms** – The figures above do not include any liability impact that may have resulted from Plan changes which occurred after July 1, 2015. This applies to voluntary benefit changes as well as offers of service credits.

**Antelope Valley Healthcare District  
Schedule of Contributions  
Last Ten Years  
For the Fiscal Year Ended June 30, 2018**

| Fiscal Year Ended | Actuarially Determined Contribution | Actual Employer Contribution | Contribution Deficiency (Surplus) | Covered Payroll | Contribution as a % of Covered Payroll | Valuation Date | Investment Rate of Return Assumption |
|-------------------|-------------------------------------|------------------------------|-----------------------------------|-----------------|--|----------------|--------------------------------------|
| 6/30/2018         | \$ 16,292,095                       | \$ 18,559,927                | \$ (2,267,832)                    | \$ 142,333,000  | 13.03%                                 | 7/1/2017       | 7.00%                                |
| 6/30/2017         | 13,875,355                          | 14,741,814                   | (866,459)                         | 150,657,227     | 9.78%                                  | 7/1/2016       | 7.00%                                |
| 6/30/2016         | 13,400,105                          | 18,711,728                   | (5,311,628)                       | 147,694,076     | 12.67%                                 | 7/1/2015       | 7.25%                                |
| 6/30/2015         | 13,497,568                          | 13,888,450                   | (390,882)                         | 145,363,784     | 9.55%                                  | 7/1/2014       | 7.50%                                |
| 6/30/2014         | 17,804,538                          | 7,226,851                    | 10,577,687                        | 141,499,947     | 5.11%                                  | 7/1/2013       | 8.00%                                |
| 6/30/2013         | 16,717,000                          | 8,076,596                    | 8,640,404                         | 136,714,925     | 5.91%                                  | 7/1/2012       | 8.00%                                |
| 6/30/2012         | 15,110,012                          | 6,879,315                    | 8,230,697                         | 138,940,618     | 4.95%                                  | 7/1/2011       | 8.00%                                |
| 6/30/2011         | 12,757,461                          | 7,240,424                    | 5,517,037                         | 134,153,568     | 5.40%                                  | 7/1/2010       | 8.00%                                |
| 6/30/2010         | 11,053,926                          | 5,830,054                    | 5,223,872                         | 127,037,158     | 4.59%                                  | 7/1/2009       | 8.00%                                |
| 6/30/2009         | 10,163,395                          | 5,660,550                    | 4,502,845                         | 107,653,212     | 5.26%                                  | 7/1/2008       | 8.00%                                |

**Notes to Schedule**

Methods and assumptions used to determine contribution rates:

|                            |   |
|----------------------------|---|
| Actuarial cost method      | Effective July 1, 2014: Individual Entry Age Normal cost method through July 1, 2013: Projected Unit Credit cost method   |
| Amortization Method        | Effective July 1, 2014: Closed 25-year amortization, level percentage of pay through July 1, 2013: Open 10-year amortization, level dollar amount   |
| Asset Valuation Method     | Market value gains and losses smoothed over four years, with result within 20% of the market value  |
| Healthy Mortality          | Effective July 1, 2015: Healthy Combined RP-2014 mortality projected to 2029 using scale BB for PEPRA participants<br>Effective July 1, 2009: Healthy Combined RP-2000 mortality projected to 2015 (2030 for PEPRA participants)              |
| Inflation                  | Through July 1, 2008: 1983 Group Annuity Mortality Tables<br>Effective July 1, 2015: 2.50% per year<br>Effective July 1, 2007: 2.75% per year<br>Through July 1, 2006: 3.0% per year  |
| Salary Increases           | Effective July 1, 2015: 7.0% - 3.0% by duration<br>Effective July 1, 2010: 7.5% - 3.5% by duration<br>Through July 1, 2009: 5.0% per year with merit increases  |
| Retirement age:            | Normal retirement at 65 years old; Early retirement at 55 years old and 10 years of service   |
| Investment rate of return: | Effective July 1, 2016: 7.0%, net of investment expense, including inflation<br>Effective July 1, 2015: 7.25%, net of investment expense, including inflation<br>Effective July 1, 2014: 7.5%, net of investment expense, including inflation |

## **Other Supplementary Information**

---

**Antelope Valley Healthcare District**  
**Schedule of Net Position**  
**June 30, 2018**

|   | AVHD                  | AVOIC               | Other               | Total                 | Eliminations          | Total                 |
|---|-----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>                                |                       |                     |                     |                       |                       |                       |
| <b>CURRENT ASSETS</b>   |                       |                     |                     |                       |                       |                       |
| Cash and cash equivalents   | \$ 23,846,248         | \$ 245,505          | \$ 4,392,154        | \$ 28,483,907         | \$ -                  | \$ 28,483,907         |
| Short-term investments  | 84,794,353            | -                   | -                   | 84,794,353            | -                     | 84,794,353            |
| Restricted cash and investments, current  | 2,117,113             | -                   | -                   | 2,117,113             | -                     | 2,117,113             |
| Patient accounts receivable, net  | 51,634,632            | 3,005,063           | -                   | 54,639,695            | -                     | 54,639,695            |
| Other receivables, net  | 4,026,381             | 24,861              | -                   | 4,051,242             | (157,386)             | 3,893,856             |
| Supplies inventory  | 6,072,931             | 59,104              | -                   | 6,132,035             | -                     | 6,132,035             |
| Prepaid expenses and other current assets                                       | 2,279,110             | 25,245              | -                   | 2,304,355             | -                     | 2,304,355             |
| Total current assets  | <u>174,770,768</u>    | <u>3,359,778</u>    | <u>4,392,154</u>    | <u>182,522,700</u>    | <u>(157,386)</u>      | <u>182,365,314</u>    |
| <b>NONCURRENT CASH AND INVESTMENTS</b>  |                       |                     |                     |                       |                       |                       |
| Held by trustee   | 23,931,730            | -                   | -                   | 23,931,730            | -                     | 23,931,730            |
| Less amounts required to meet current obligations                               | <u>2,089,896</u>      | <u>-</u>            | <u>-</u>            | <u>2,089,896</u>      | <u>-</u>              | <u>2,089,896</u>      |
|   | 21,841,834            | -                   | -                   | 21,841,834            | -                     | 21,841,834            |
| Other long-term investments   | <u>73,617,079</u>     | <u>-</u>            | <u>-</u>            | <u>73,617,079</u>     | <u>-</u>              | <u>73,617,079</u>     |
| Total noncurrent cash and investments   | 95,458,913            | -                   | -                   | 95,458,913            | -                     | 95,458,913            |
| CAPITAL ASSETS, not being depreciated   | 9,869,241             | -                   | -                   | 9,869,241             | -                     | 9,869,241             |
| CAPITAL ASSETS, net of accumulated depreciation                                 | 172,249,100           | 882,754             | -                   | 173,131,854           | -                     | 173,131,854           |
| OTHER ASSETS  | <u>5,684,103</u>      | <u>-</u>            | <u>-</u>            | <u>5,684,103</u>      | <u>(1,208,296)</u>    | <u>4,475,807</u>      |
| Total noncurrent assets   | <u>283,261,357</u>    | <u>882,754</u>      | <u>-</u>            | <u>284,144,111</u>    | <u>(1,208,296)</u>    | <u>282,935,815</u>    |
| Total assets  | <u>458,032,125</u>    | <u>4,242,532</u>    | <u>4,392,154</u>    | <u>466,666,811</u>    | <u>(1,365,682)</u>    | <u>465,301,129</u>    |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>   |                       |                     |                     |                       |                       |                       |
| Net difference between expected and actual earnings on pension plan investments | 14,038,744            | -                   | -                   | 14,038,744            | -                     | 14,038,744            |
| Deferred loss on debt defeasance  | <u>1,790,422</u>      | <u>-</u>            | <u>-</u>            | <u>1,790,422</u>      | <u>-</u>              | <u>1,790,422</u>      |
|   | 15,829,166            | -                   | -                   | 15,829,166            | -                     | 15,829,166            |
| Total assets and deferred outflows of resources                                 | <u>\$ 473,861,291</u> | <u>\$ 4,242,532</u> | <u>\$ 4,392,154</u> | <u>\$ 482,495,977</u> | <u>\$ (1,365,682)</u> | <u>\$ 481,130,295</u> |

(Continued)

**Antelope Valley Healthcare District**  
**Schedule of Net Position (continued)**  
**June 30, 2018**

|   | AVHD           | AVOIC        | Other        | Total          | Eliminations   | Total          |
|---|----------------|--------------|--------------|----------------|----------------|----------------|
| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES,<br/>AND NET POSITION</b> |                |              |              |                |                |                |
| <b>CURRENT LIABILITIES</b>  |                |              |              |                |                |                |
| Accounts payable and accrued liabilities                                | \$ 25,695,252  | \$ 881,360   | \$ 136,946   | \$ 26,713,558  | \$ (157,386)   | \$ 26,556,172  |
| Accrued payroll and related expenses                                    | 15,139,179     | 372,959      | -            | 15,512,138     | -              | 15,512,138     |
| Current maturities of long-term debt                                    | 6,223,029      | 311,754      | -            | 6,534,783      | -              | 6,534,783      |
| Accrued self-insurance liabilities, current portion                     | 6,510,980      | -            | -            | 6,510,980      | -              | 6,510,980      |
| Accrued interest payable  | 2,089,896      | -            | -            | 2,089,896      | -              | 2,089,896      |
| Estimated third-party payor settlements                                 | 3,677,888      | -            | -            | 3,677,888      | -              | 3,677,888      |
| Total current liabilities   | 59,336,224     | 1,566,073    | 136,946      | 61,039,243     | (157,386)      | 60,881,857     |
| LONG-TERM DEBT, net of current portion                                  | 137,666,373    | 240,521      | -            | 137,906,894    | -              | 137,906,894    |
| ACCRUED SELF-INSURANCE LIABILITIES,<br>net of current portion           | 15,054,185     | -            | -            | 15,054,185     | -              | 15,054,185     |
| PENSION LIABILITIES   | 128,132,582    | -            | -            | 128,132,582    | -              | 128,132,582    |
| Total liabilities   | 340,189,364    | 1,806,594    | 136,946      | 342,132,904    | (157,386)      | 341,975,518    |
| <b>DEFERRED INFLOWS OF RESOURCES</b>                                    |                |              |              |                |                |                |
| Differences in experience (Note 10)                                     | 8,355,911      | -            | -            | 8,355,911      | -              | 8,355,911      |
| <b>NET POSITION</b>   |                |              |              |                |                |                |
| Members' contributed capital  | -              | 1,170,449    | 280,000      | 1,450,449      | (1,450,449)    | -              |
| Net investment in capital assets  | 63,951,091     | 330,479      | -            | 64,281,570     | -              | 64,281,570     |
| Restricted, expendable for:   |                |              |              |                |                |                |
| Workers' compensation collateral  | 27,217         | -            | -            | 27,217         | -              | 27,217         |
| Specific operating activities   | 98,715         | -            | 1,132,822    | 1,231,537      | -              | 1,231,537      |
| Restricted, nonexpendable for minority interests                        | -              | -            | -            | -              | 703,604        | 703,604        |
| Unrestricted  | 61,238,993     | 935,010      | 2,842,386    | 65,016,389     | (461,451)      | 64,554,938     |
| Total net position  | 125,316,016    | 2,435,938    | 4,255,208    | 132,007,162    | (1,208,296)    | 130,798,866    |
| Total liabilities, deferred inflows of<br>resources and net position    | \$ 473,861,291 | \$ 4,242,532 | \$ 4,392,154 | \$ 482,495,977 | \$ (1,365,682) | \$ 481,130,295 |

**Antelope Valley Healthcare District**  
**Schedule of Revenues, Expenses, and Changes in Net Position**  
**For the Fiscal Year Ended June 30, 2018**

|   | <u>AVHD</u>           | <u>AVOIC</u>        | <u>Other</u>        | <u>Total</u>          | <u>Eliminations</u>   | <u>Total</u>          |
|---|-----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>OPERATING REVENUES</b>                     |                       |                     |                     |                       |                       |                       |
| Net patient service revenue                   | \$ 420,440,471        | \$ 17,147,192       | \$ -                | \$ 437,587,663        | \$ -                  | \$ 437,587,663        |
| Other revenue                                 | 19,665,421            | 36,263              | -                   | 19,701,684            | (699,613)             | 19,002,071            |
| Total operating revenue                       | <u>440,105,892</u>    | <u>17,183,455</u>   | <u>-</u>            | <u>457,289,347</u>    | <u>(699,613)</u>      | <u>456,589,734</u>    |
| <b>OPERATING EXPENSES</b>                     |                       |                     |                     |                       |                       |                       |
| Salaries and wages                            | 173,263,013           | 4,529,235           | 91,650              | 177,883,898           | -                     | 177,883,898           |
| Employee benefits                             | 60,835,014            | 720,579             | 85                  | 61,555,678            | -                     | 61,555,678            |
| Professional and medical fees                 | 42,016,432            | 7,505,766           | -                   | 49,522,198            | -                     | 49,522,198            |
| Purchased services                            | 26,744,312            | -                   | 3,360               | 26,747,672            | -                     | 26,747,672            |
| Supplies                                      | 65,032,856            | 995,649             | 1,108               | 66,029,613            | -                     | 66,029,613            |
| Other expenses                                | 31,144,641            | 2,427,231           | 201,695             | 33,773,567            | (231,599)             | 33,541,968            |
| Depreciation and amortization                 | 14,617,566            | 292,526             | -                   | 14,910,092            | -                     | 14,910,092            |
| Total operating expenses                      | <u>413,653,834</u>    | <u>16,470,986</u>   | <u>297,898</u>      | <u>430,422,718</u>    | <u>(231,599)</u>      | <u>430,191,119</u>    |
| <b>OPERATING INCOME (LOSS)</b>                | <u>26,452,058</u>     | <u>712,469</u>      | <u>(297,898)</u>    | <u>26,866,629</u>     | <u>(468,014)</u>      | <u>26,398,615</u>     |
| <b>NONOPERATING REVENUES (EXPENSES)</b>       |                       |                     |                     |                       |                       |                       |
| Grant revenue and contributions               | 3,393,984             | -                   | 42,446              | 3,436,430             | 451,935               | 3,888,365             |
| Investment income                             | 2,194,008             | -                   | -                   | 2,194,008             | -                     | 2,194,008             |
| Dividend to parents                           | -                     | (500,000)           | -                   | (500,000)             | 350,000               | (150,000)             |
| Interest expense                              | (6,741,316)           | (42,188)            | 1,105               | (6,782,399)           | -                     | (6,782,399)           |
| Total nonoperating revenues (expenses), net   | <u>(1,153,324)</u>    | <u>(542,188)</u>    | <u>43,551</u>       | <u>(1,651,961)</u>    | <u>801,935</u>        | <u>(850,026)</u>      |
| Income before contributions and distributions | 25,298,734            | 170,281             | (254,347)           | 25,214,668            | 333,921               | 25,548,589            |
| <b>CAPITAL CONTRIBUTIONS</b>                  | <u>451,935</u>        | <u>-</u>            | <u>-</u>            | <u>451,935</u>        | <u>(451,935)</u>      | <u>-</u>              |
| Change in net position                        | 25,750,669            | 170,281             | (254,347)           | 25,666,603            | (118,014)             | 25,548,589            |
| <b>NET POSITION, Beginning of year</b>        | <u>99,565,347</u>     | <u>2,265,657</u>    | <u>4,509,555</u>    | <u>106,340,559</u>    | <u>(1,090,282)</u>    | <u>105,250,277</u>    |
| <b>NET POSITION, End of year</b>              | <u>\$ 125,316,016</u> | <u>\$ 2,435,938</u> | <u>\$ 4,255,208</u> | <u>\$ 132,007,162</u> | <u>\$ (1,208,296)</u> | <u>\$ 130,798,866</u> |

**Antelope Valley Healthcare District**  
**Schedule of Net Position**  
**June 30, 2017**

|  | <u>AVHD</u>           | <u>AVOIC</u>        | <u>Other</u>        | <u>Total</u>          | <u>Eliminations</u>   | <u>Total</u>          |
|--|-----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>                                   |                       |                     |                     |                       |                       |                       |
| <b>CURRENT ASSETS</b>  |                       |                     |                     |                       |                       |                       |
| Cash and cash equivalents  | \$ 51,099,692         | \$ 1,045,735        | \$ 4,627,982        | \$ 56,773,409         | \$ -                  | \$ 56,773,409         |
| Short-term investments   | 26,126,905            | -                   | -                   | 26,126,905            | -                     | 26,126,905            |
| Restricted cash and investments, current   | 2,127,009             | -                   | -                   | 2,127,009             | -                     | 2,127,009             |
| Patient accounts receivable, net   | 54,441,425            | 2,328,789           | -                   | 56,770,214            | -                     | 56,770,214            |
| Other receivables, net   | 2,055,743             | 60,272              | -                   | 2,116,015             | (119,123)             | 1,996,892             |
| Supplies inventory   | 5,581,536             | 61,876              | -                   | 5,643,412             | -                     | 5,643,412             |
| Prepaid expenses and other current assets  | 2,647,455             | 57,247              | -                   | 2,704,702             | -                     | 2,704,702             |
| Estimated third-party payor settlements  | 6,040,294             | -                   | -                   | 6,040,294             | -                     | 6,040,294             |
| <b>Total current assets</b>  | <b>150,120,059</b>    | <b>3,553,919</b>    | <b>4,627,982</b>    | <b>158,301,960</b>    | <b>(119,123)</b>      | <b>158,182,837</b>    |
| <b>NONCURRENT CASH AND INVESTMENTS</b>   |                       |                     |                     |                       |                       |                       |
| Held by trustee  | 34,733,094            | -                   | -                   | 34,733,094            | -                     | 34,733,094            |
| Less amounts required to meet<br>current obligations                               | 2,089,896             | -                   | -                   | 2,089,896             | -                     | 2,089,896             |
|  | <u>32,643,198</u>     | <u>-</u>            | <u>-</u>            | <u>32,643,198</u>     | <u>-</u>              | <u>32,643,198</u>     |
| Other long-term investments  | 76,590,199            | -                   | -                   | 76,590,199            | -                     | 76,590,199            |
| <b>Total noncurrent cash and investments</b>                                       | <b>109,233,397</b>    | <b>-</b>            | <b>-</b>            | <b>109,233,397</b>    | <b>-</b>              | <b>109,233,397</b>    |
| CAPITAL ASSETS, not being depreciated  | 9,869,241             | -                   | -                   | 9,869,241             | -                     | 9,869,241             |
| CAPITAL ASSETS, net of accumulated depreciation                                    | 151,351,145           | 363,678             | -                   | 151,714,823           | -                     | 151,714,823           |
| <b>OTHER ASSETS</b>  | <b>5,490,527</b>      | <b>-</b>            | <b>-</b>            | <b>5,490,527</b>      | <b>(1,090,282)</b>    | <b>4,400,245</b>      |
| <b>Total noncurrent assets</b>   | <b>275,944,310</b>    | <b>363,678</b>      | <b>-</b>            | <b>276,307,988</b>    | <b>(1,090,282)</b>    | <b>275,217,706</b>    |
| <b>Total assets</b>  | <b>426,064,369</b>    | <b>3,917,597</b>    | <b>4,627,982</b>    | <b>434,609,948</b>    | <b>(1,209,405)</b>    | <b>433,400,543</b>    |
| <b>DEFERRED OUTFLOWS OF RESOURCES</b>  |                       |                     |                     |                       |                       |                       |
| Net difference between expected and actual<br>earnings on pension plan investments | 22,574,218            | -                   | -                   | 22,574,218            | -                     | 22,574,218            |
| Deferred loss on debt defeasance   | 2,507,962             | -                   | -                   | 2,507,962             | -                     | 2,507,962             |
|  | <u>25,082,180</u>     | <u>-</u>            | <u>-</u>            | <u>25,082,180</u>     | <u>-</u>              | <u>25,082,180</u>     |
| <b>Total assets and deferred<br/>outflows of resources</b>                         | <b>\$ 451,146,549</b> | <b>\$ 3,917,597</b> | <b>\$ 4,627,982</b> | <b>\$ 459,692,128</b> | <b>\$ (1,209,405)</b> | <b>\$ 458,482,723</b> |

(Continued)

**Antelope Valley Healthcare District**  
**Schedule of Net Position (continued)**  
**June 30, 2017**

| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES,<br/>AND NET POSITION</b>       | <u>AVHD</u>           | <u>AVOIC</u>        | <u>Other</u>        | <u>Total</u>          | <u>Eliminations</u>   | <u>Total</u>          |
|---|-----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>CURRENT LIABILITIES</b>  |                       |                     |                     |                       |                       |                       |
| Accounts payable and accrued liabilities                                      | \$ 19,824,585         | \$ 1,042,759        | \$ 118,427          | \$ 20,985,771         | \$ (119,123)          | \$ 20,866,648         |
| Accrued payroll and related expenses  | 13,877,196            | 412,652             | -                   | 14,289,848            | -                     | 14,289,848            |
| Current maturities of long-term debt  | 6,032,779             | 60,826              | -                   | 6,093,605             | -                     | 6,093,605             |
| Accrued self-insurance liabilities, current portion                           | 7,662,402             | -                   | -                   | 7,662,402             | -                     | 7,662,402             |
| Accrued interest payable  | 2,089,896             | -                   | -                   | 2,089,896             | -                     | 2,089,896             |
| <b>Total current liabilities</b>  | <b>49,486,858</b>     | <b>1,516,237</b>    | <b>118,427</b>      | <b>51,121,522</b>     | <b>(119,123)</b>      | <b>51,002,399</b>     |
| LONG-TERM DEBT, net of current portion  | 145,135,450           | 135,703             | -                   | 145,271,153           | -                     | 145,271,153           |
| ACCRUED SELF-INSURANCE LIABILITIES,<br>net of current portion                 | 14,257,598            | -                   | -                   | 14,257,598            | -                     | 14,257,598            |
| PENSION LIABILITY   | 139,629,399           | -                   | -                   | 139,629,399           | -                     | 139,629,399           |
| <b>Total liabilities</b>  | <b>348,509,305</b>    | <b>1,651,940</b>    | <b>118,427</b>      | <b>350,279,672</b>    | <b>(119,123)</b>      | <b>350,160,549</b>    |
| <b>DEFERRED INFLOWS OF RESOURCES</b>  |                       |                     |                     |                       |                       |                       |
| Differences in experience (Note 10)   | 3,071,897             | -                   | -                   | 3,071,897             | -                     | 3,071,897             |
| <b>NET POSITION</b>   |                       |                     |                     |                       |                       |                       |
| Members' contributed capital  | -                     | 1,000,000           | 280,000             | 1,280,000             | (1,280,000)           | -                     |
| Net investment in capital assets  | 47,293,213            | 167,149             | -                   | 47,460,362            | -                     | 47,460,362            |
| Restricted, expendable for:   |                       |                     |                     |                       |                       |                       |
| Workers' compensation collateral  | 37,113                | -                   | -                   | 37,113                | -                     | 37,113                |
| Specific operating activities   | 162,058               | -                   | 1,118,968           | 1,281,026             | -                     | 1,281,026             |
| Restricted, nonexpendable for minority interests                              | -                     | -                   | -                   | -                     | 652,520               | 652,520               |
| Unrestricted  | 52,072,963            | 1,098,508           | 3,110,587           | 56,282,058            | (462,802)             | 55,819,256            |
| <b>Total net position</b>   | <b>99,565,347</b>     | <b>2,265,657</b>    | <b>4,509,555</b>    | <b>106,340,559</b>    | <b>(1,090,282)</b>    | <b>105,250,277</b>    |
| <b>Total liabilities, deferred inflows of<br/>resources, and net position</b> | <b>\$ 451,146,549</b> | <b>\$ 3,917,597</b> | <b>\$ 4,627,982</b> | <b>\$ 459,692,128</b> | <b>\$ (1,209,405)</b> | <b>\$ 458,482,723</b> |

**Antelope Valley Healthcare District**  
**Schedule of Revenues, Expenses, and Changes in Net Position**  
**For the Fiscal Year Ended June 30, 2017**

|   | <u>AVHD</u>          | <u>AVOIC</u>        | <u>Other</u>        | <u>Total</u>          | <u>Eliminations</u>   | <u>Total</u>          |
|---|----------------------|---------------------|---------------------|-----------------------|-----------------------|-----------------------|
| <b>OPERATING REVENUES</b>                   |                      |                     |                     |                       |                       |                       |
| Net patient service revenue                 | \$ 430,095,128       | \$ 15,929,972       | \$ -                | \$ 446,025,100        | \$ -                  | \$ 446,025,100        |
| Other revenue                               | 11,474,810           | 23,577              | -                   | 11,498,387            | (676,144)             | 10,822,243            |
| Total operating revenue                     | <u>441,569,938</u>   | <u>15,953,549</u>   | <u>-</u>            | <u>457,523,487</u>    | <u>(676,144)</u>      | <u>456,847,343</u>    |
| <b>OPERATING EXPENSES</b>                   |                      |                     |                     |                       |                       |                       |
| Salaries and wages                          | 163,697,171          | 4,008,971           | 92,449              | 167,798,591           | -                     | 167,798,591           |
| Employee benefits                           | 55,300,709           | 718,066             | -                   | 56,018,775            | -                     | 56,018,775            |
| Professional and medical fees               | 44,110,153           | 6,954,102           | 550                 | 51,064,805            | -                     | 51,064,805            |
| Purchased services                          | 29,015,749           | -                   | 3,589               | 29,019,338            | -                     | 29,019,338            |
| Supplies                                    | 58,286,522           | 948,000             | 2,648               | 59,237,170            | -                     | 59,237,170            |
| Other expenses                              | 42,076,568           | 2,641,040           | 130,038             | 44,847,646            | (370,485)             | 44,477,161            |
| Depreciation and amortization               | 14,108,407           | 233,079             | -                   | 14,341,486            | -                     | 14,341,486            |
| Total operating expenses                    | <u>406,595,279</u>   | <u>15,503,258</u>   | <u>229,274</u>      | <u>422,327,811</u>    | <u>(370,485)</u>      | <u>421,957,326</u>    |
| OPERATING INCOME (LOSS)                     | <u>34,974,659</u>    | <u>450,291</u>      | <u>(229,274)</u>    | <u>35,195,676</u>     | <u>(305,659)</u>      | <u>34,890,017</u>     |
| <b>NONOPERATING REVENUES (EXPENSES)</b>     |                      |                     |                     |                       |                       |                       |
| Grant revenue and contributions             | 3,082,241            | -                   | 683,426             | 3,765,667             | 43,514                | 3,809,181             |
| Investment income                           | 1,030,105            | -                   | 686                 | 1,030,791             | -                     | 1,030,791             |
| Interest expense                            | <u>(8,130,227)</u>   | <u>(13,203)</u>     | <u>(4)</u>          | <u>(8,143,434)</u>    | <u>-</u>              | <u>(8,143,434)</u>    |
| Total nonoperating revenues (expenses), net | <u>(4,017,881)</u>   | <u>(13,203)</u>     | <u>684,108</u>      | <u>(3,346,976)</u>    | <u>43,514</u>         | <u>(3,303,462)</u>    |
| Income (loss) before capital contributions  | 30,956,778           | 437,088             | 454,834             | 31,848,700            | (262,145)             | 31,586,555            |
| CAPITAL CONTRIBUTIONS                       | <u>43,514</u>        | <u>-</u>            | <u>-</u>            | <u>43,514</u>         | <u>(43,514)</u>       | <u>-</u>              |
| Change in net position                      | 31,000,292           | 437,088             | 454,834             | 31,892,214            | (305,659)             | 31,586,555            |
| NET POSITION, Beginning of year             | <u>68,565,055</u>    | <u>1,828,569</u>    | <u>4,054,721</u>    | <u>74,448,345</u>     | <u>(784,623)</u>      | <u>73,663,722</u>     |
| NET POSITION, End of year                   | <u>\$ 99,565,347</u> | <u>\$ 2,265,657</u> | <u>\$ 4,509,555</u> | <u>\$ 106,340,559</u> | <u>\$ (1,090,282)</u> | <u>\$ 105,250,277</u> |